

Performance-based Incentive Payments  
 Project Summaries  
 FY2016 – 2018  
 Ninth Round

Facility Name	% Rate Add-on	Performance Period	FY16 State Share	FY17 State Share	FY18 State Share	Project Description & Performance Measures
Bethesda Collaborative <ul style="list-style-type: none"> <li>• Bethesda Heritage Center</li> <li>• Bethesda Pleasant View</li> </ul>	2 Years 2.50%	10/01/2015 – 09/30/2017	\$44,375	\$66,563	\$22,188	Develop a program to improve the continence of their residents by creating individualized toileting plans.  Outcomes – MN QIs <ul style="list-style-type: none"> <li>• Incidence of Worsening or Serious Bowel Continence (LS)</li> <li>• Incidence of Worsening or Serious Bladder Continence (LS)</li> <li>• Prevalence of Occasional to Full Bladder Incontinence w/o a Toileting Plan (LS)</li> <li>• Prevalence of Occasional to Full Bowel Incontinence w/o a Toileting Plan (LS)</li> </ul>
CentraCare Health Collaborative <ul style="list-style-type: none"> <li>• CentraCare Health System – Melrose Pine Villa</li> <li>• CentraCare Health System – Monticello</li> <li>• CentraCare Health System – Sauk Centre</li> <li>• Saint Benedict’s Senior Community</li> </ul>	2 Years 1.00%	10/01/2015 – 09/30/2017	\$45,418	\$68,127	\$22,709	Implementation of a restorative sleep program.  Outcomes – MN QIs <ul style="list-style-type: none"> <li>• Prevalence of Moderate to Severe Pain (SS)</li> <li>• Prevalence of Moderate to Severe Pain (LS)</li> </ul>

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Cook Community Hospital & C&NC Unit	2 Years Year 1: 4.90% Year 2: 3.50%	10/01/2015 – 09/30/2017	\$25,937	\$31,495	\$9,263	<p>Individualize activities to increase residents' interest in activities and to provide outlets to build meaningful relationships with staff, volunteers, families, other residents, and youth in the community.</p> <p>Outcomes – MN QIs</p> <ul style="list-style-type: none"> <li>• Incidence of Worsening or Serious Resident Behavior Problem</li> <li>• Prevalence of Depressive Symptoms</li> <li>• Prevalence of Antipsychotic Medications without a Diagnosis</li> </ul> <p>Outcomes – MN QOL</p> <ul style="list-style-type: none"> <li>• Relationship Domain</li> <li>• Satisfaction Domain</li> <li>• Mood Domain</li> </ul>
Crystal Care Center	2 Years 2.00%	10/01/2015 – 09/30/2017	\$26,983	\$40,475	\$13,492	<p>Creating and implementing a continence program throughout the facility.</p> <p>Outcomes – MN QIs</p> <ul style="list-style-type: none"> <li>• Incidence of Worsening or Serious Bladder Continence (LS)</li> <li>• Incidence of Worsening or Serious Bowel Continence (LS)</li> <li>• Prevalence of Occasional to Full Bladder Incontinence w/o a Toileting Plan</li> <li>• Prevalence of Occasional to Full Bowel Incontinence w/o a Toileting Plan</li> </ul>

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Ecumen Collaborative <ul style="list-style-type: none"> <li>• Clarkfield Care Center</li> <li>• Sunnyside Care Center</li> </ul>	2 Years 3.00%	10/01/2015 – 09/30/2017	\$25,209	\$37,813	\$12,604	Expansion of their current medication therapy management system into two additional facilities located in rural areas across the state.  Outcomes – MN QIs <ul style="list-style-type: none"> <li>• Prevalence of Falls with Injury (LS)</li> </ul> Outcomes - <ul style="list-style-type: none"> <li>• Low-risk Hospitalizations per 1000 resident days</li> <li>• Risk-adjusted 30-day (high-risk hospitalization) Rate</li> </ul>
Essentia Health Collaborative <ul style="list-style-type: none"> <li>• Essentia Health Fosston</li> <li>• Essentia Health Grace Home</li> <li>• Essentia Health Saint Mary's</li> </ul>	2 Years Year 1: 3.00% Year 2: 2.00%	10/01/2015 – 09/30/2017	\$49,491	\$57,739	\$16,497	Improve communication between and among Care Partners by developing and implementing standard communication tools and processes, eliminating shortcuts in the provision of nursing care, and achieving Care Partner compliance with the resident's written plan of care using the TeamSTEPPS program.  Outcomes – MN QIs <ul style="list-style-type: none"> <li>• Incidence of Worsening or Serious Functional Dependence</li> <li>• Incidence of Worsening or Serious Mobility Dependence</li> <li>• Incidence of Worsening or Serious Range of Motion Limitation</li> </ul>
Evergreen Terrace	2 Years Year 1: 4.00% Year 2: 2.00%	10/01/2015 – 09/30/2017	\$40,691	\$40,691	\$10,173	Developing and implementing a Pressure Ulcer Prevention program to reduce the risk of skin breakdown in residents assessed for high-risk and the prevention of skin breakdown for all residents.  Outcomes – MN QIs <ul style="list-style-type: none"> <li>• Prevalence of Pressure Sores in High Risk Residents (LS)</li> </ul>

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Golden Living Center – Greeley	2 Years Year 1: 3.50% Year 2: 1.50%	10/01/2015 – 09/30/2017	\$14,995	\$13,924	\$3,213	Implement a plan that will use alternative treatments to reduce antipsychotic medication and reduce symptoms of depression.  Outcomes – MN QIs <ul style="list-style-type: none"> <li>• Prevalence of Depression Symptoms</li> <li>• Prevalence of Antipsychotic Medications w/o a Diagnosis</li> </ul>
Golden Living Center – Henning	1 Year	10/01/2015 – 09/30/2016	\$10,135	\$5,068		Developing a mentorship program focusing on the “Creating a Culture of Retention” tool aimed at reducing CNA turnover and increasing job satisfaction.  Outcomes – CNA Retention Rate as reported on the 2014 Cost Report  Outcomes – CNA Retention Rate as determined using the Advancing Excellence Staff Stability Tracking Tool
Golden Living Center – Lake Ridge	2 Years Year 1: 2.20% Year 2: 1.00%	10/01/2015 – 09/30/2017	\$48,006	\$45,824	\$10,910	Develop and implement an enhanced dining program.  Outcomes – MN QIs <ul style="list-style-type: none"> <li>• Prevalence of Unexplained Weight Loss</li> </ul> Outcomes – MN QOL <ul style="list-style-type: none"> <li>• Overall Resident QOL Risk-adjusted Score</li> </ul>

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Golden Living Center – Olivia	2 Years Year 1: 3.00% Year 2: 2.00%	10/01/2015 – 09/30/2017	\$11,717	\$13,670	\$3,906	<p>Implementing a comprehensive fall program that will allow for analysis and improvement of current training and systems and development of new systems to decrease the overall number of falls.</p> <p>Outcomes – MN QIs</p> <ul style="list-style-type: none"> <li>• Incidence of Worsening or Serious Range of Motion Limitation (LS)</li> </ul> <p>Outcomes – Average Number of Falls Per 1000 Resident Days</p>
Golden Living Center – Saint Louis Park	2 Years Year 1: 3.30% Year 2: 2.50%	10/01/2015 – 09/30/2017	\$86,673	\$108,998	\$32,831	<p>Implementing systems to reduce re-hospitalizations by utilizing interdisciplinary team to increase staff understanding of complex medical conditions and implementing appropriate interventions at the facility rather than the hospital.</p> <p>Outcomes – Risk-adjusted Hospitalization Rate for High-risk Period</p>
Golden Living Center – Whitewater	2 Years Year 1: 4.20% Year 2: 2.50%	10/01/2015 – 09/30/2017	\$17,179	\$18,815	\$5,113	<p>Implementing the Continenence Awareness Program to reduce U.T.I.s, reduce the number of indwelling catheters, reduce the number of straight catheterizations procedures and improve worsening or serious bladder incontinence.</p> <p>Outcomes – MN QIs</p> <ul style="list-style-type: none"> <li>• Incident of Worsening or Serious Bladder Continenence</li> <li>• Prevalence of Indwelling Catheters</li> <li>• Prevalence of Urinary Tract Infections</li> </ul>

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Golden Living Center Collaborative <ul style="list-style-type: none"> <li>Golden Living Center – Lynwood</li> <li>Golden Living Center – Twin Rivers</li> </ul>	1 Year 3.00%	10/01/2015 – 09/30/2016	\$31,972	\$15,986	\$0	Develop a pain management program focusing on acute and chronic pain by implementing alternate pain management modalities such as acupuncture, massage, guided imagery, healing touch and aromatherapy.  Outcomes – MN QIs <ul style="list-style-type: none"> <li>Prevalence of Moderate to Severe Pain (SS)</li> <li>Prevalence of Moderate to Severe Pain (LS)</li> </ul>
Good Samaritan Society – Ambassador	2 Years 2.50%	10/01/2015 – 09/30/2017	\$14,664	\$21,996	\$7,332	This project takes a holistic approach to improve quality of life by educating and training staff on the use of Integrative Therapies to treat patients’ pain and depression symptoms.  Outcomes – MN QIs <ul style="list-style-type: none"> <li>Prevalence of Depression Symptoms</li> <li>Prevalence of Moderate to Severe Pain (LS)</li> </ul>
Good Samaritan Society – Battle Lake	2 Years Year 1: 5.00% Year 2: 2.48%	10/01/2015 – 09/30/2017	\$19,555	\$19,477	\$4,850	Implement a plan of action to minimize depression and help create an environment where residents feel loved, valued and at peace by utilizing staff, volunteers and family members to build resident-specific programming that encourages involvement in activities.  Outcomes – MN QOL <ul style="list-style-type: none"> <li>Mood Domain</li> <li>“Are there things to do on the weekends that you enjoy?”</li> </ul>

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Good Samaritan Society – Bethany	2 Years Year 1: 5.00% Year 2: 3.00%	10/01/2015 – 09/30/2017	\$42,707	\$46,978	\$12,812	<p>This project will review residents sleep hygiene and utilize cutting edge practices to enhance residents sleep with a goal to decrease pain, falls and behaviors affecting others.</p> <p>Outcomes – MN QIs</p> <ul style="list-style-type: none"> <li>• Incidence of Worsening or Serious Behavior Problems</li> <li>• Prevalence of Moderate to Severe Pain</li> <li>• Prevalence of Falls with Injury</li> </ul> <p>Outcomes – MN QOL</p> <ul style="list-style-type: none"> <li>• Comfort Domain</li> <li>• Relationship Domain</li> <li>• Mood Domain</li> </ul>
Good Samaritan Society Collaborative <ul style="list-style-type: none"> <li>• Good Samaritan Society – Ambassador</li> <li>• Good Samaritan Society – Inver Grove</li> <li>• Good Samaritan Society – Maplewood</li> <li>• Good Samaritan Society – Specialty Care Community</li> <li>• Good Samaritan Society – Stillwater</li> <li>• Good Samaritan Society – Waconia &amp; Westview Acres</li> </ul>	2 Years 2.00%	10/01/2015 – 09/30/2017	\$120,833	\$143,561	\$41,572	<p>Reduce re-hospitalization rates, individually and collectively, through improving the critical thinking skills of staff nurses.</p> <p>Outcomes – Risk-adjusted Hospitalization Rate for High-risk Period</p>
Hayes Residence	1 Year 5.00%	10/01/2015 – 09/30/2016	\$21,836	\$10,918	\$0	<p>Implement a mood improvement project that will appeal to the younger population through the use of therapeutic communication, meaningful activities, therapeutic art program and technology.</p> <p>Outcomes – MN QIs</p> <ul style="list-style-type: none"> <li>• Incident of Worsening or Serious Resident Behavior Problems (LS)</li> </ul>

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Koronis Manor	1 Year 2.75%	10/01/2015 – 09/30/2016	\$16,246	\$8,123	\$0	<p>Implementation of a dementia awareness environment with the primary focus of providing residents with exercise to engage their physical body, music to release their captive memories and train their caregivers to communicate in a supportive and kind manner.</p> <p>Outcomes – MN QOL</p> <ul style="list-style-type: none"> <li>• Individuality Domain</li> <li>• Relationship Domain</li> <li>• Mood Domain</li> </ul>
LifeCare Collaborative <ul style="list-style-type: none"> <li>• LifeCare Greenbush Manor</li> <li>• LifeCare Roseau Manor</li> </ul>	1 Year 2.75%	10/01/2015 – 09/30/2016	\$24,141	\$12,071	\$0	<p>This project will enhance the rehabilitation program in both facilities by increasing mobility and range of motion.</p> <p>Outcomes – MN QIs</p> <ul style="list-style-type: none"> <li>• Incidence of Worsening or Serious Mobility Dependence</li> <li>• Incidence of Worsening or Serious Range of Motion Limitation</li> </ul>
Oak Terrace Health Care Center	2 Years 3.30%	10/01/2015 – 09/30/2017	\$12,487	\$18,731	\$6,244	<p>This project will transform their community to one of “culture change” and person-centered care.</p> <p>Outcomes – MN QOL</p> <ul style="list-style-type: none"> <li>• Relationship Domain</li> <li>• Satisfaction Domain</li> <li>• Mood Domain</li> </ul>



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Red Wing Healthcare Community	1 Year 4.34%	10/01/2015 – 09/30/2016	\$52,177	\$26,088	\$0	<p>This project aims to improve the negative effect that falls have on the quality of care, the efficiency of care delivery, and the availability of resources for care by implementing a fall prevention and restorative nursing program.</p> <p>Outcomes – MN QIs</p> <ul style="list-style-type: none"> <li>• Incident of Worsening or Serious Mobility Dependence</li> </ul> <p>Outcomes – Average Number of Falls Per 1000 Resident Days.</p>
Saint Lucas Care Center	2 Years Year 1: 2.75% Year 2: 1.75%	10/01/2015 – 09/30/2017	\$19,503	\$22,163	\$6,206	<p>Revise their current fall prevention program taking a proactive approach by improving safety awareness, risk assessments, investigations and strategies to decrease falls and reduce the use of alarms. The facility plans on using music therapy as an adjunct along with physical therapy to enhance the fall program.</p> <p>Outcomes – MN QIs</p> <ul style="list-style-type: none"> <li>• Incident of Worsening or Serious Mobility Dependence</li> </ul> <p>Outcomes – Average Number of Falls Per 1000 Resident Days</p>
Samaritan Bethany Home on Eighth	1 Year 2.09%	10/01/2015 – 09/30/2016	\$29,719	\$14,860	\$0	<p>Creation of a customer service program to meet the individual needs of each resident.</p> <p>Outcomes – MN QOL</p> <ul style="list-style-type: none"> <li>• Satisfaction Domain</li> <li>• Relationship Domain</li> <li>• Individuality Domain</li> </ul>

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Tealwood Collaborative <ul style="list-style-type: none"> <li>• Birchwood Health Care Center</li> <li>• Clayco Care Center</li> <li>• Grand Meadow Healthcare Center</li> <li>• Green Lea Manor</li> <li>• Havenwood Care Center</li> <li>• Karlstad Healthcare Center</li> <li>• Oakland Park Communities</li> <li>• Parkview Care Center – Wells, Inc.</li> <li>• Pleasant Manor</li> <li>• Providence Place</li> <li>• Saint Otto’s Care Center</li> <li>• Sterling Park Healthcare Center</li> <li>• Tracy Healthcare Center</li> <li>• Truman Senior Living</li> <li>• Woodbury Healthcare Center</li> <li>• Woodlyn Heights Healthcare Center</li> </ul>	2 Years Year 1: 4.00% Year 2: 3.50%	10/01/2015 – 09/30/2017	\$427,831	\$588,269	\$187,177	<p>This collaborative project plans to follow the program developed by the “Dementia Initiative”, a group of national dementia care experts, detailing the “structural elements” for creating a culture of person-centered care and describes the core values and philosophy for person-centered dementia care.</p> <p>Outcomes – MN QIs</p> <ul style="list-style-type: none"> <li>• Incidence of Worsening or Serious Behavior Symptoms</li> <li>• Prevalence of Depression Symptoms</li> <li>• Prevalence of Antipsychotic Medication w/o a Psychosis</li> </ul>
Tweeten Lutheran Healthcare Center	2 Years Year 1: 4.50% Year 2: 2.50%	10/01/2015 – 09/30/2017	\$16,445	\$17,358	\$4,568	<p>This project will Enhance their restorative aide program as well as training all staff on the importance of keeping residents at their best ability to function and their role in this as they care for each individual resident.</p> <p>Outcomes – MN QIs</p> <ul style="list-style-type: none"> <li>• Incidence of Worsening or Serious Functional Dependence (LS)</li> <li>• Incidence of Worsening or Serious Mobility Dependence (LS)</li> </ul>

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Warroad Senior Living Center	2 Years Year 1: 4.80% Year 2: 4.30%	10/01/2015 – 09/30/2017	\$19,512	\$27,235	\$8,740	Developing and implementing a system that will support individualized and meaningful activities to help reduce behaviors, depression and psychotropic medication use in their diverse resident population.  Outcomes – MN QIs <ul style="list-style-type: none"> <li>• Incidence of Worsening or Serious Resident Behavior Problems (LS)</li> <li>• Prevalence of Depressive Symptoms (LS)</li> <li>• Prevalence of Antipsychotic Medications w/o a Diagnosis</li> </ul>
TOTAL Round 9			\$1,316,437	\$1,543,016	\$442,400	
Carry Over from Round 8			\$3,839,585	\$2,094,660	\$448,248	
Fiscal Year Adjustments			(\$104,824)	(\$93,179)	(\$22,388)	
Carry Over from Round 7			\$1,368,327	\$367,891	\$0	
Carry Over from Round 6			\$127,225	\$0	\$0	
<b>TOTAL FUNDED</b>			<u>\$6,546,750</u>	<u>\$3,912,388</u>	<u>\$868,260</u>	
Amount Appropriated			\$6,700,000	\$6,700,000	\$6,700,000	
<b>Difference (or Amount Available)</b>			\$153,250	\$2,787,612	\$5,831,740	