



MINNESOTA SDM® INTAKE ASSESSMENT DISCOVERY FINDINGS AND RECOMMENDATIONS

**STRUCTURED DECISION MAKING® SYSTEM FOR ADULT
PROTECTIVE SERVICES (APS)**

AGENDA

1

Welcome and
Introductions

2

Discovery and Project
Context

3

Structured Decision
Making® (SDM) Intake
Assessment Structure

4

Minnesota Adult Protective
Services (APS) Policy and
Practice

5

Training and Support

6

Questions

1

WELCOME

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LAND ACKNOWLEDGMENT

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Evident Change partners with systems professionals and communities to get to the root of their biggest challenges, and gives them the tools and knowledge to achieve better outcomes for everyone involved. Because when we join forces with those who work in our systems and the people they serve, we make our systems—and our society—more equitable from the inside out.

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2

DISCOVERY AND PROJECT CONTEXT

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PROJECT OBJECTIVES



Provide workers with a **simple, objective, reliable, and equitable** intake assessment to support their service decisions for referred adults.

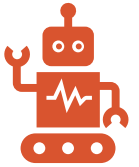


Increase **consistency, accuracy, and equity** in service decisions for adults referred to APS.



Provide managers, supervisors, and policymakers with **management information** to support policies, programs, services, and resource allocation.

PROJECT SCOPE



Project
planning and
startup

SDM discovery
activities

We are here
SDM intake
assessment design,
updates, and
customization

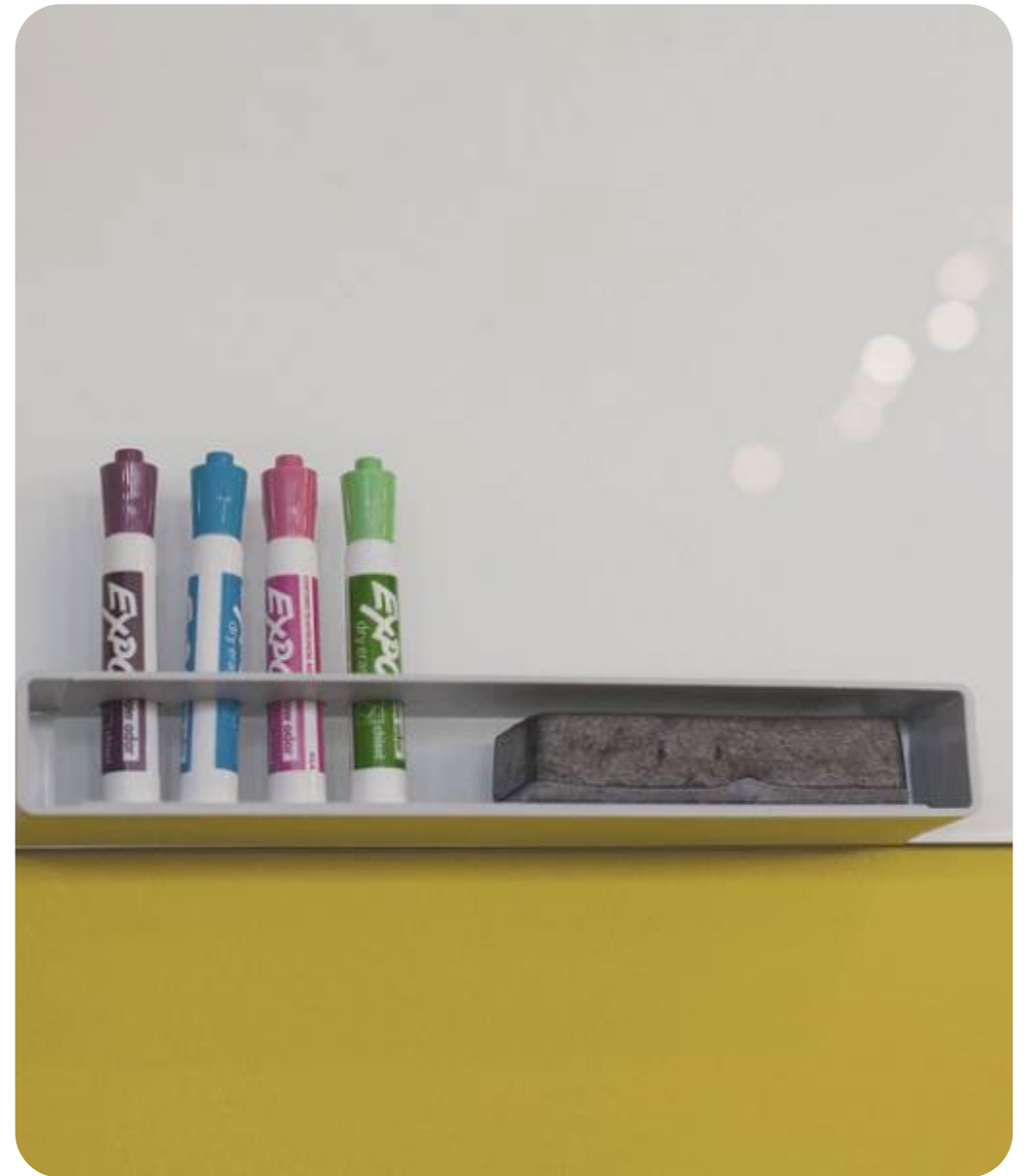
Pre-
implementation
testing

- SDM intake assessment training curriculum development
- Automation and certification

- SDM intake assessment training
- Implementation support

SDM DISCOVERY ACTIVITIES

- Policy and practice review
- Staff survey
- Data analysis



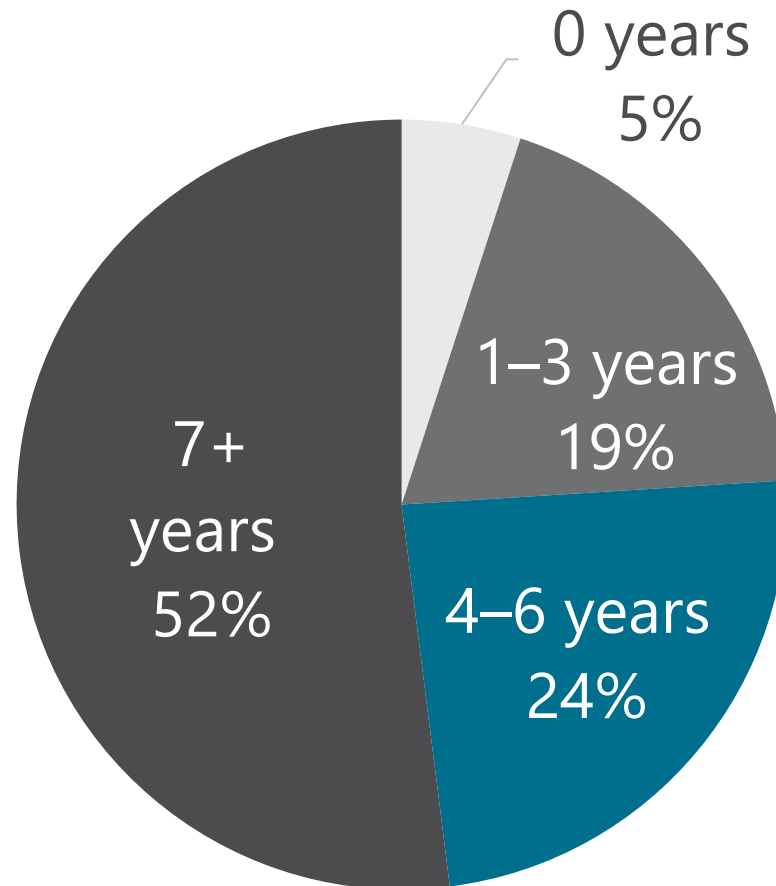
POLICY AND PRACTICE REVIEW



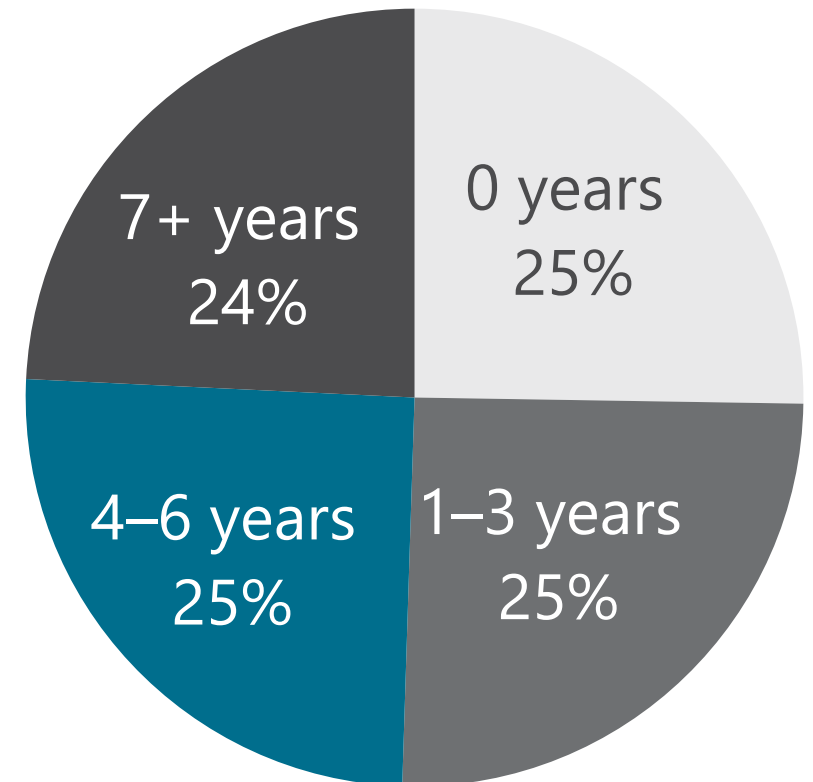
STAFF SURVEY SAMPLE

- 79 responses
- 75% (59) workers
- 25% (20) supervisors

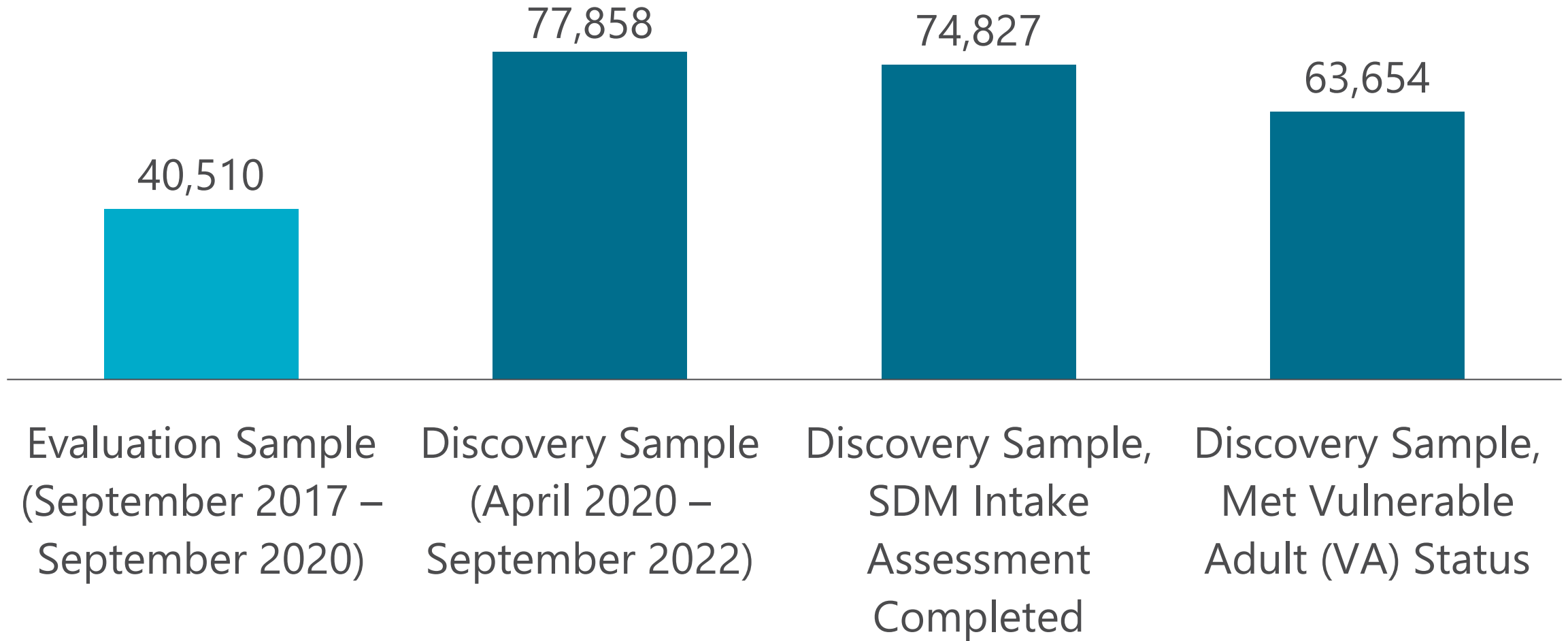
Years Worked in APS



Years in Current Position



DATA ANALYSIS: COMPARING SAMPLED REPORT NUMBERS



LIMITATIONS

Data: Analyzing administrative data can be helpful in starting conversations around practice and policy, but it does not tell the entire story. When looking at data, it is important to ask ourselves what the data could mean, how certain practices impact data, and what other context may be at play.

Survey: There are roughly 400 APS staff statewide and 79 of those staff completed the survey. Although there are trends to consider and discuss, there are certain limitations regarding the generalizability of responses due to variable sample sizes within counties.

THREE MAIN AREAS OF DISCOVERY RECOMMENDATIONS



SDM Intake

Assessment Structure

- Assessment content and structure changes
- State policy supporting use of the tool
- County policies



MN APS Policy and Practice

Ensuring a common understanding of APS policy and practice throughout the state



Training and Support

- Training around the purpose of the SDM intake assessment
- Updates to the assessment
- Best practices for ongoing consultation and support

3

SDM INTAKE ASSESSMENT STRUCTURE

SDM ASSESSMENT STRUCTURE RECOMMENDATIONS (PREVIEW)

- Update the SDM intake assessment structure
- Build the SDM intake assessment in SSIS so that workers must consider all maltreatment items when completing the SDM intake assessment, not only maltreatment categories selected by MAARC
- Include features on the updated SDM intake assessment that make the assessment easier to use

PERCEPTION OF CONSISTENCY IN DECISION MAKING (STAFF SURVEY)

Decisions to Screen in a Report for Assessment



Response Times to Initiate an Assessment



■ Extremely ■ Very ■ A Little Bit ■ Not at All ■ Does Not Apply to Me

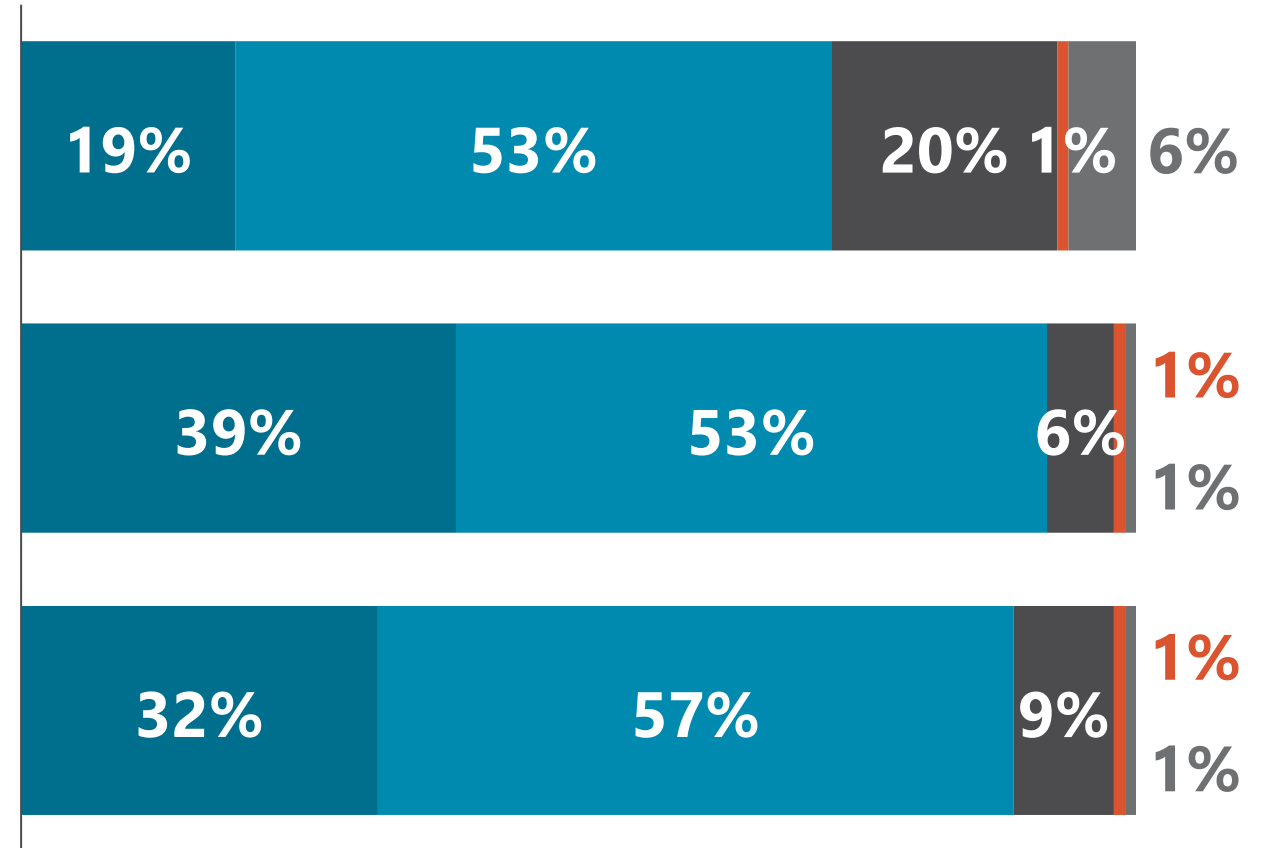
N=79

PERCEPTION OF ACCURACY IN DECISION MAKING (STAFF SURVEY)

Does the SDM intake assessment screening recommendation match your county's prioritization guidelines?

Do adults who are screened in receive the right response time to initiate assessment?

Are adults who may be vulnerable and maltreated correctly screened in for assessment?



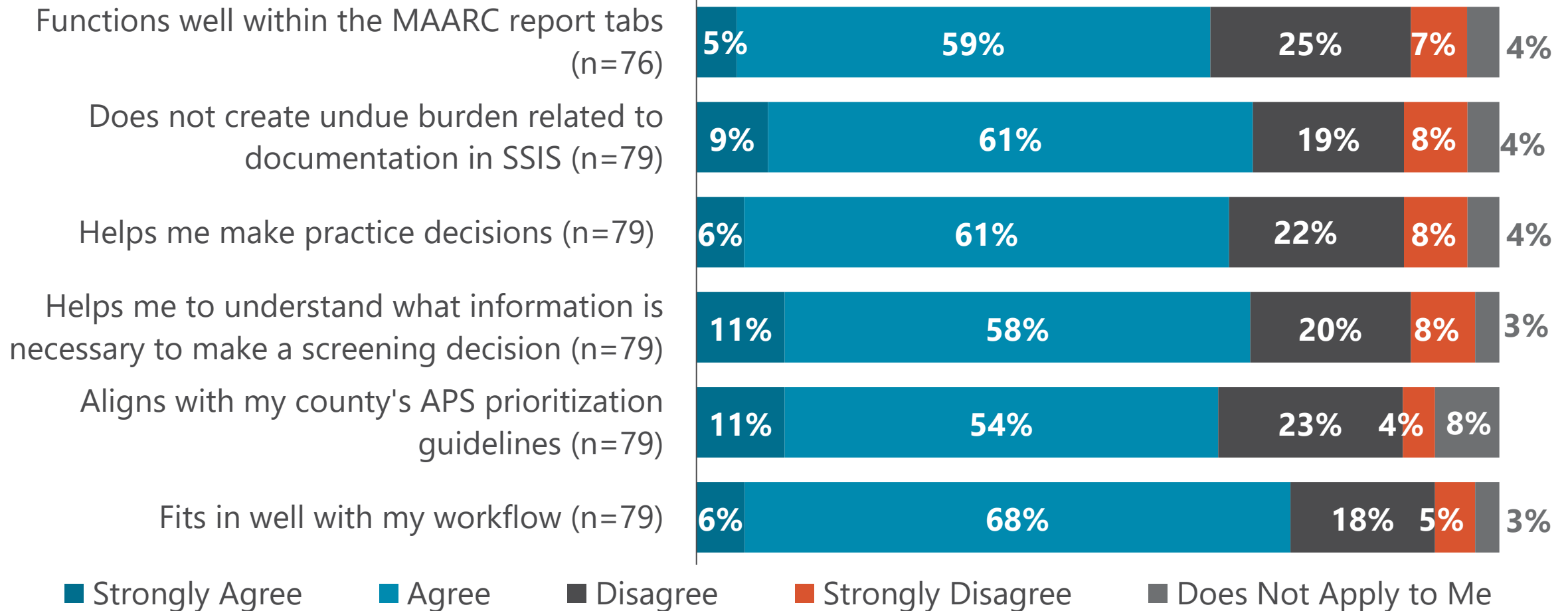
Always Often Rarely

Never Does Not Apply to Me

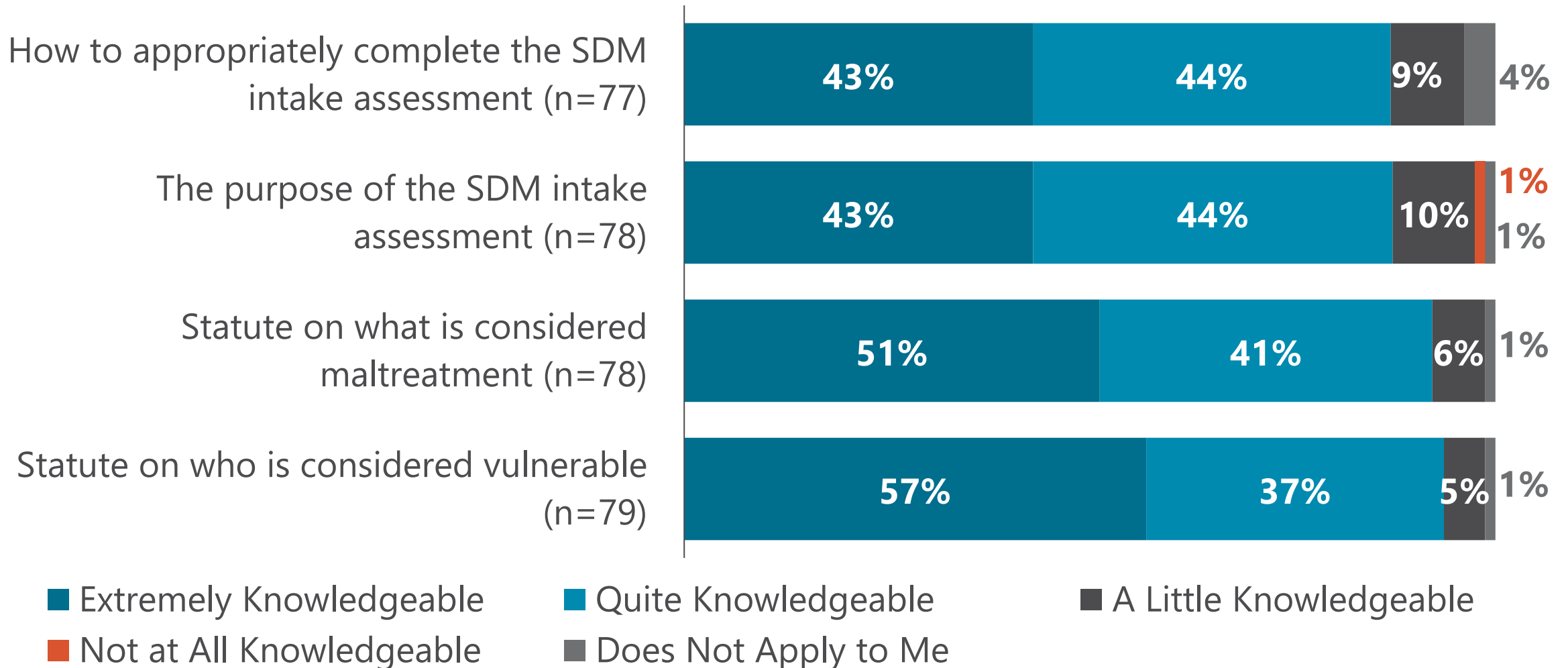
N=79

UTILITY OF SDM INTAKE ASSESSMENT (STAFF SURVEY)

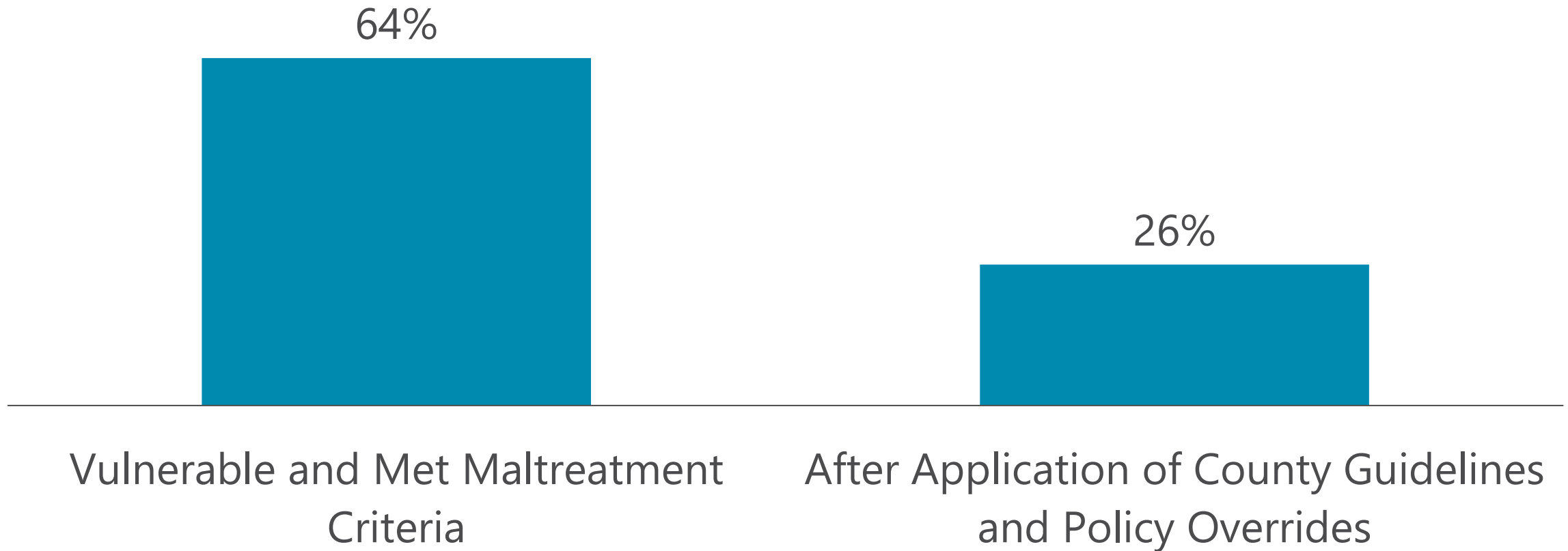
THE SDM INTAKE ASSESSMENT . . .



KNOWLEDGE OF SDM INTAKE ASSESSMENT (STAFF SURVEY)

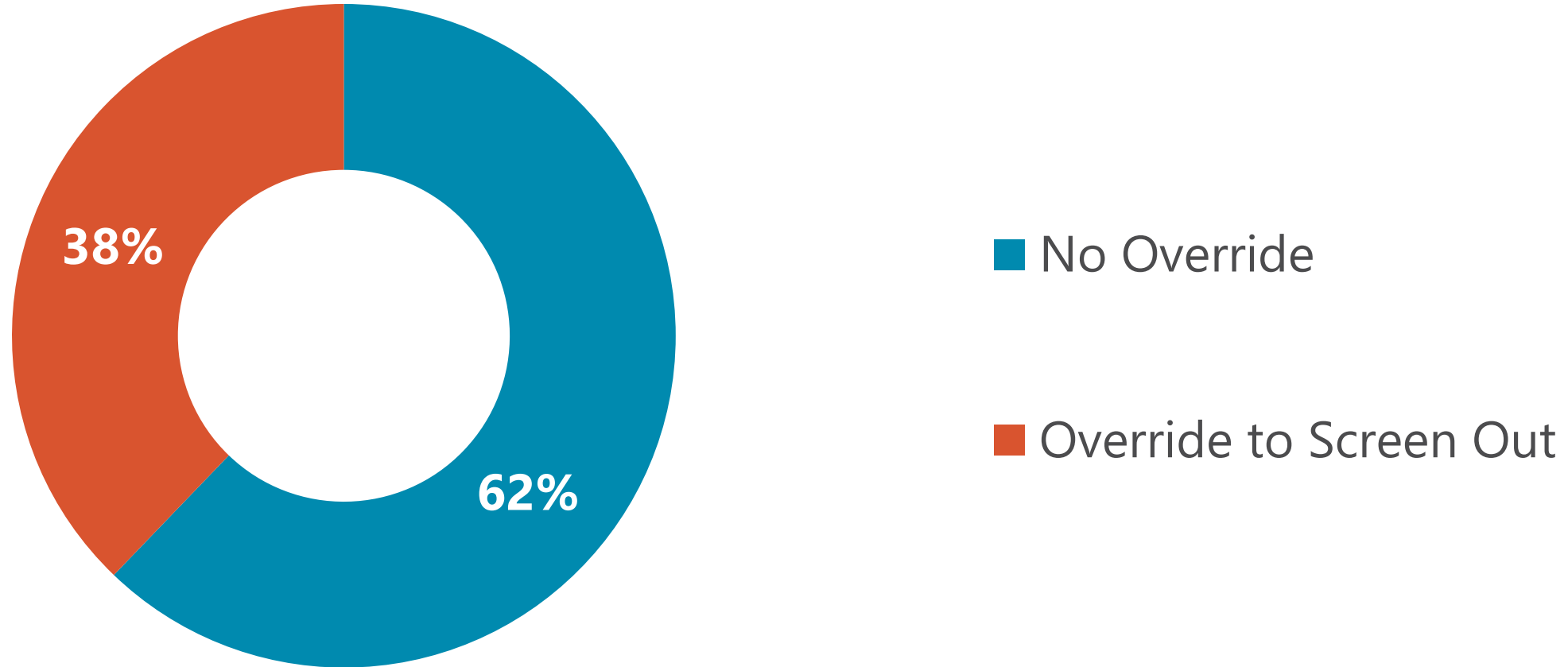


SDM DECISION TO SCREEN IN (DATA ANALYSIS)



N = 63,654 reports with completed SDM intake assessments and determined to meet VA status

SDM SCREENING OVERRIDES (DATA ANALYSIS)



N = 63,654 reports with completed SDM intake assessments and determined to meet VA status
Note: There were nine overrides from screen out to screen in, which are not shown.

SDM ASSESSMENT STRUCTURE RECOMMENDATIONS: PART ONE

Update the SDM intake assessment structure

- Vulnerability criteria items to be discrete, with more details and guidance
- Maltreatment categories to have discrete items that reflect the situations reported
- Revamp override section to reflect that discretionary overrides are county prioritization guidelines and remove "other" from the rationale list
- Consider removing the county prioritization guideline rationale from the SDM intake assessment and collect these data elsewhere in SSIS

SDM ASSESSMENT STRUCTURE RECOMMENDATIONS: PART TWO

Build the SDM intake assessment in SSIS so that workers must consider all maltreatment items when completing the SDM intake assessment, not only maltreatment categories selected by the reporter.

Include features on the updated SDM intake assessment that make the assessment easier to use

- Practice guidance for workers
- Resources for additional support on specific policies
- Build the SDM intake tool to meet SDM certification standards

4

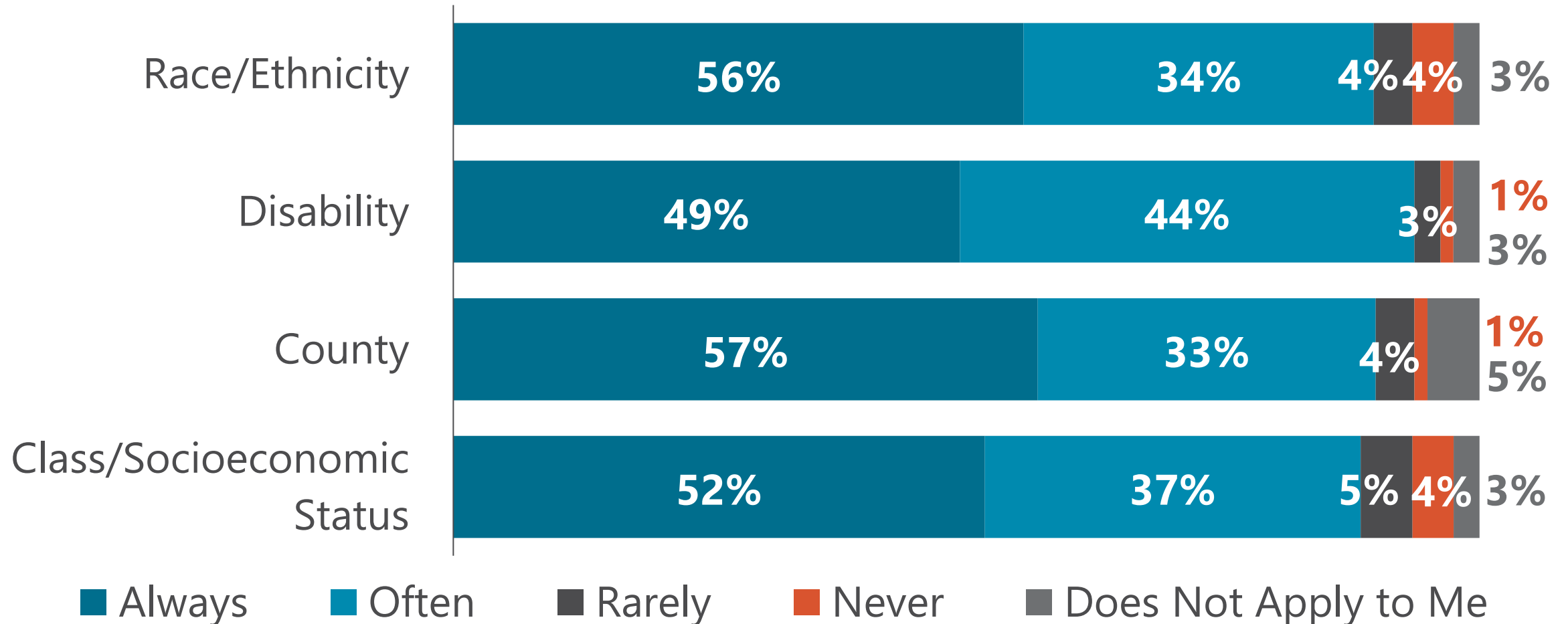
MINNESOTA APS POLICY AND PRACTICE

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MN APS POLICY AND PRACTICE RECOMMENDATIONS (PREVIEW)

- Increase consistency in practice at the screening decision
- Counties should publish county prioritization guidelines in writing and train staff at the county level in what they are and how the county uses them
- Create an environment in which relying on the SDM intake assessment and accompanying guidance to support intake decision making is standard practice across the state

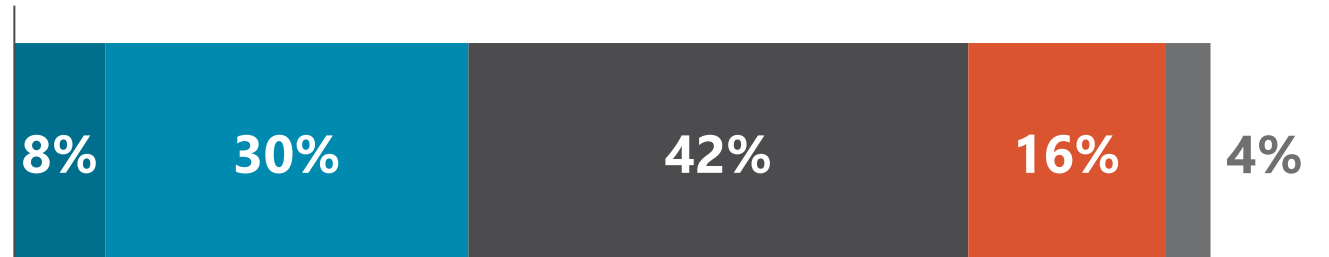
PERCEPTIONS OF EQUITY IN DECISION MAKING BY CATEGORY (STAFF SURVEY)



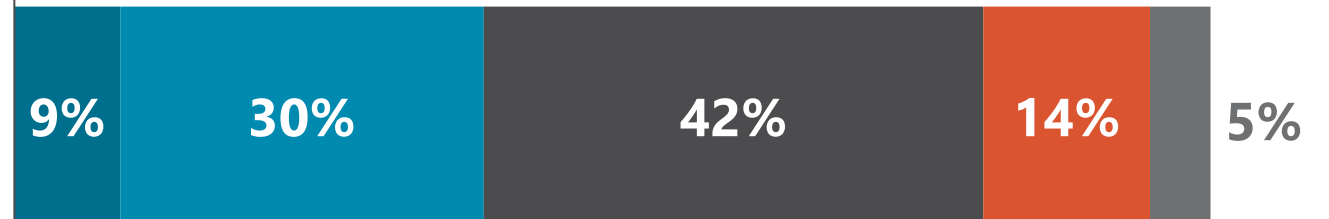
N=79

DEI IN THE WORKPLACE (STAFF SURVEY)

Differences between me and my colleagues (e.g., race, ethnicity, culture, class, gender, sexual orientation) play a role in my work



Differences between me and my clients (e.g., race, ethnicity, culture, class, gender, sexual orientation) play a role in my work



I, as an individual, can influence equity within the agency [where] I work



■ Strongly Agree ■ Agree ■ Disagree ■ Strongly disagree ■ Does Not Apply to Me

COUNTY RANGES

■ 99%

■ 64%

■ 16%

■ 82%

■ 38%

■ 0%

■ 88%

■ 26%

■ 13%

Initial Screening Decision
to Screen In

Override to Screen Out

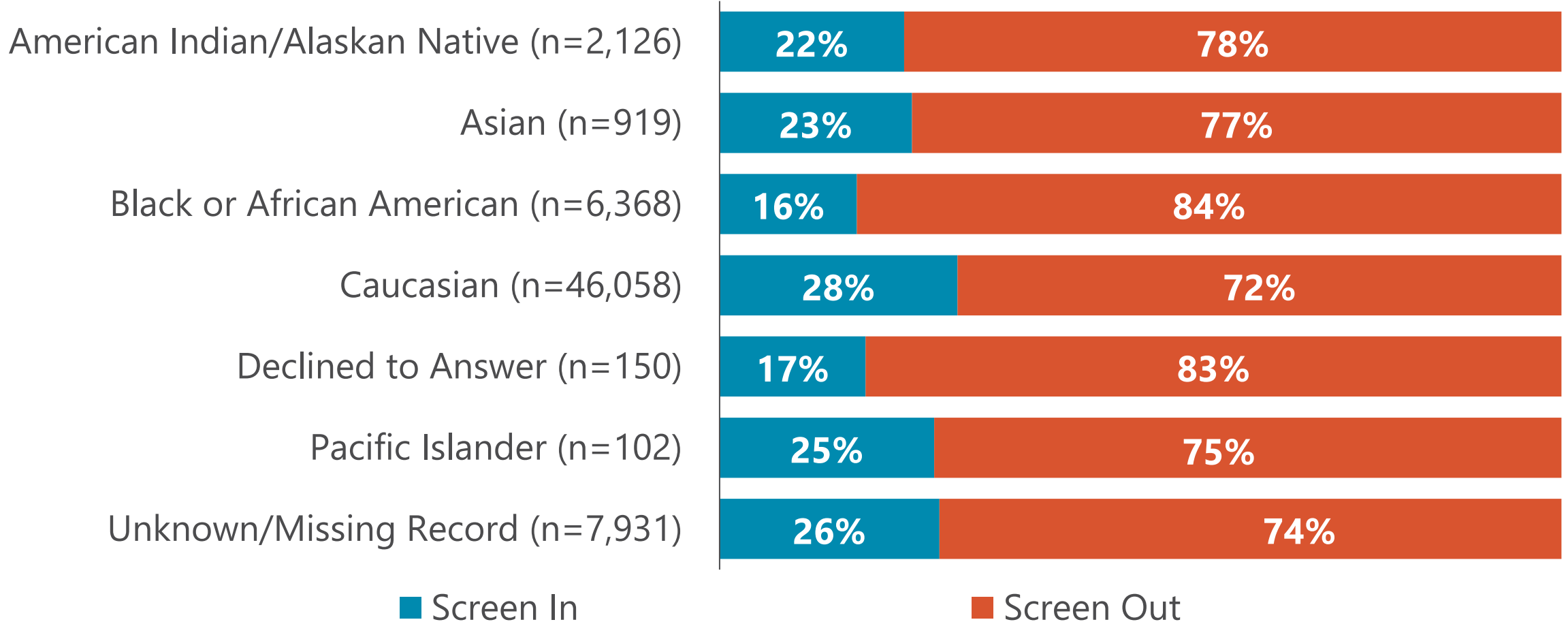
Final Screening Decision to
Screen In

■ Minimum

■ Statewide Average

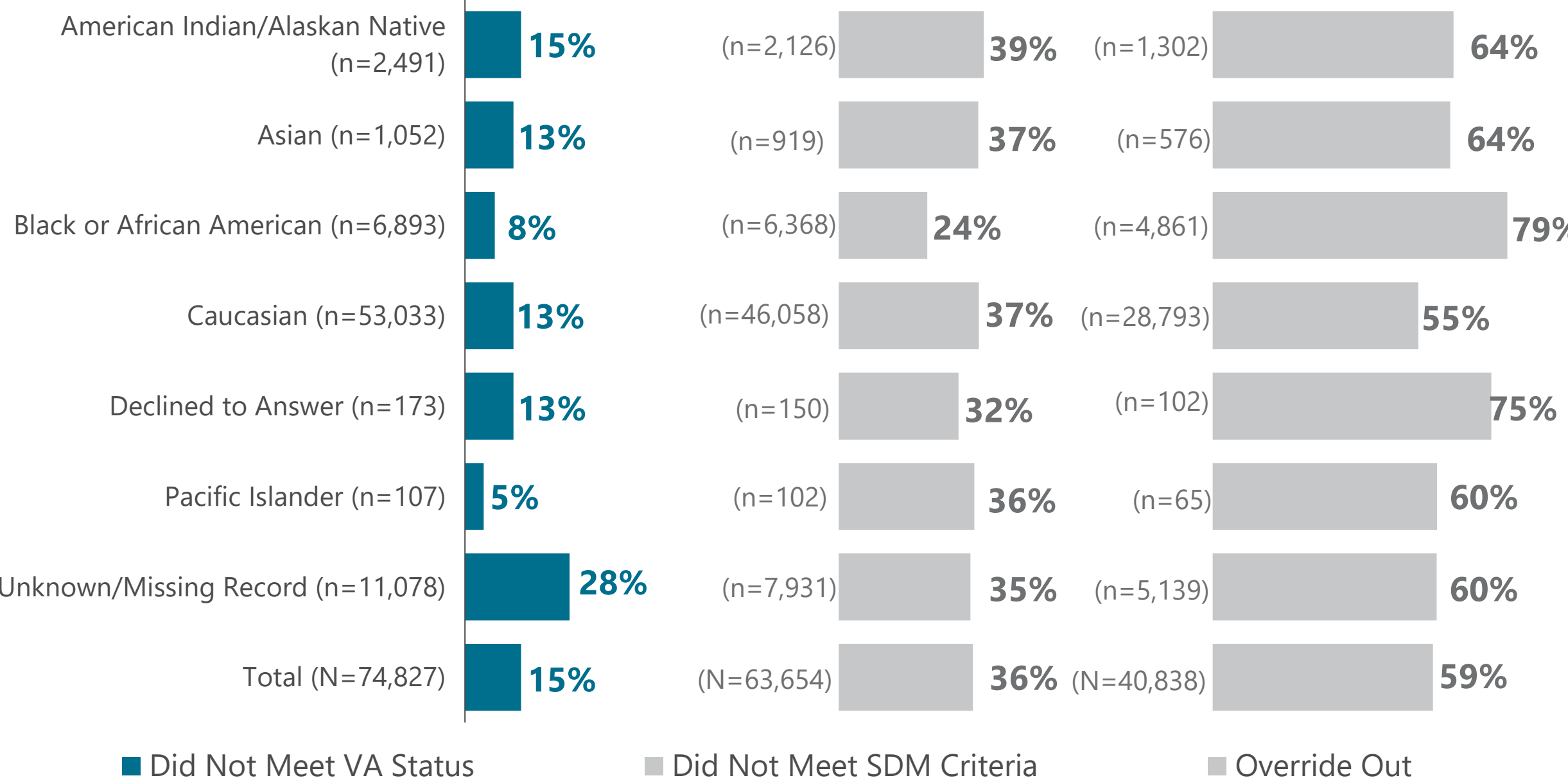
■ Maximum

SDM FINAL SCREENING DECISION BY VULNERABLE ADULT RACE (DATA ANALYSIS)

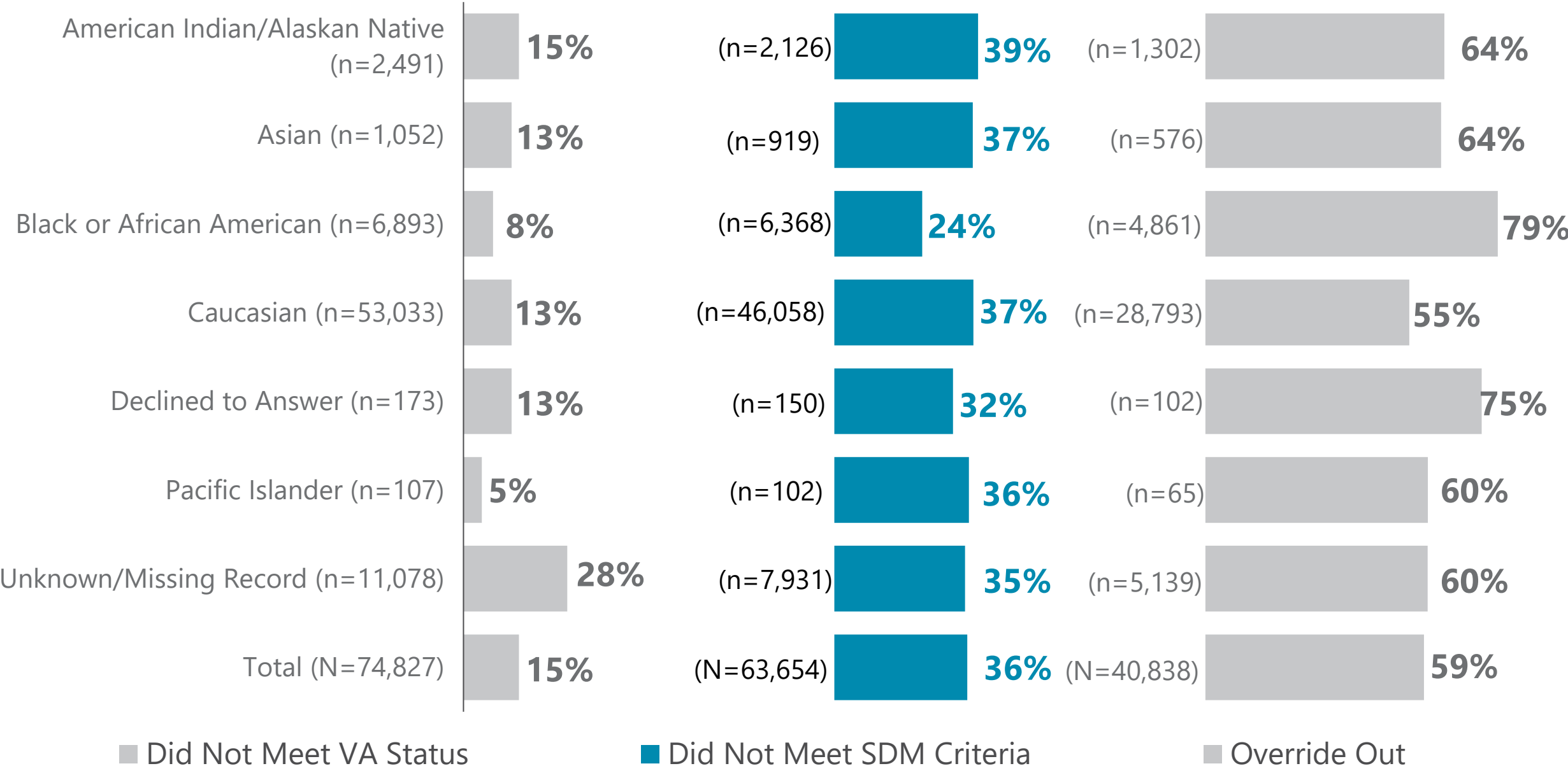


N = 63,654 reports with completed SDM intake assessments and determined to meet VA status

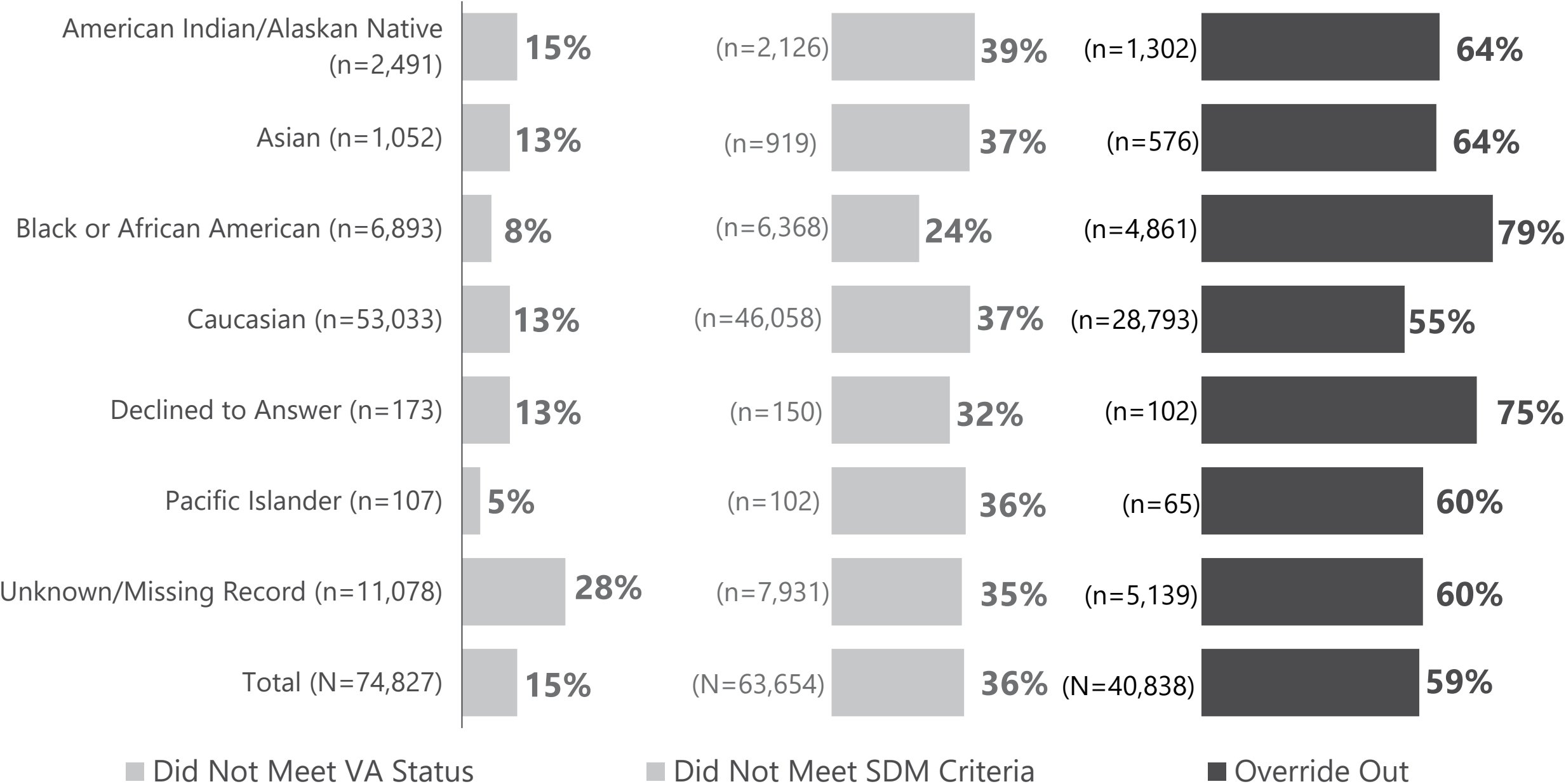
SCREEN OUT BY DECISION POINT – DID NOT MEET VA STATUS



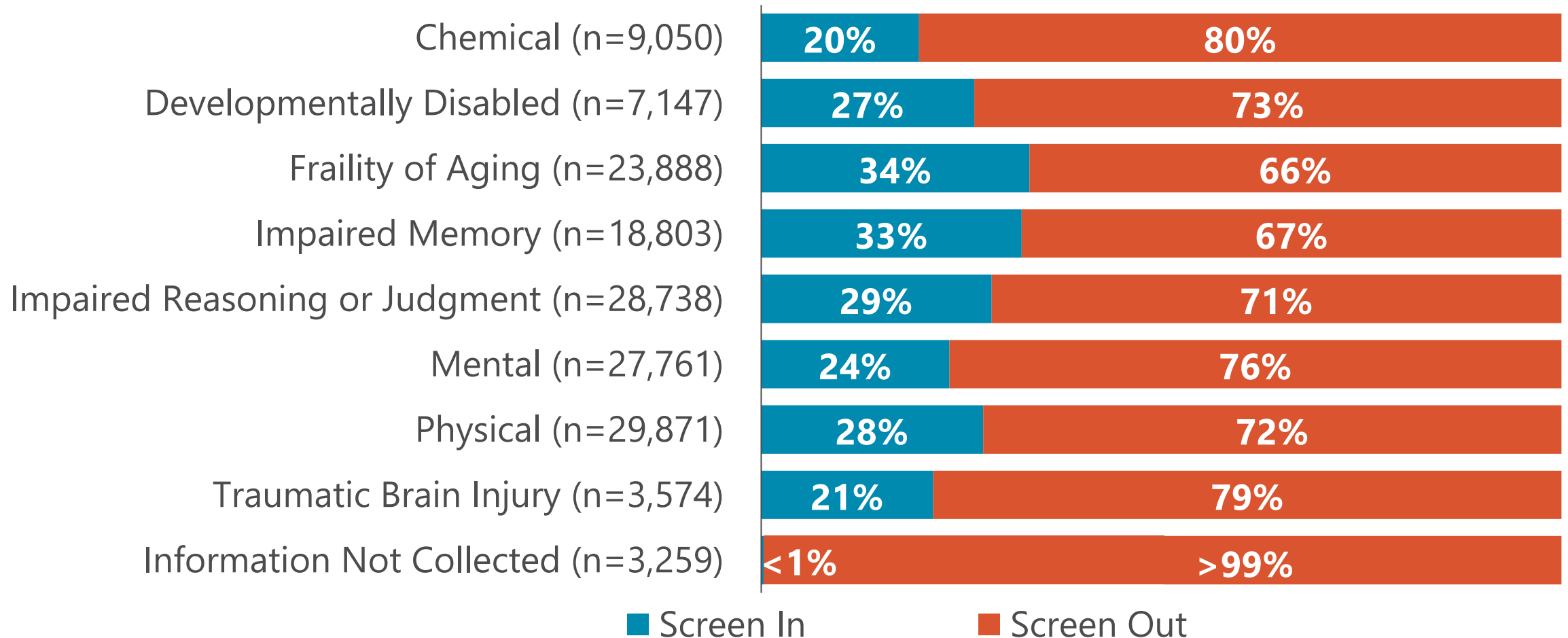
SCREEN OUT BY DECISION POINT – DID NOT MEET SDM CRITERIA



SCREEN OUT BY DECISION POINT – OVERRIDE OUT



SDM FINAL SCREENING DECISION BY DISABILITY TYPE (DATA ANALYSIS)



N = 63,654 reports with completed SDM intake assessments and determined to meet VA status

WORKER SUPPORT (WORKERS FROM STAFF SURVEY)

Getting consultation about intake decisions is helpful to me (n=59)



I can consult my supervisor if I have concerns about an SDM recommendation (n=59)



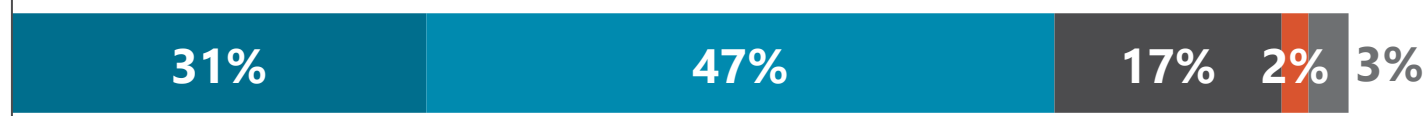
I feel that my supervisor values the SDM intake assessment (n=59)



I regularly discuss the SDM intake assessment with my supervisor (n=59)



I regularly receive support during supervision about practice decisions (n=59)



Consultation with DHS about intake decisions is helpful to me (n=79)



I can consult DHS if I have concerns about an SDM recommendation (n=79)



When I have needed consultation from DHS it was accessible to me (n=79)



I regularly receive consultation from DHS about practice decisions (n=78)



■ Strongly Agree
 ■ Agree
 ■ Disagree
 ■ Strongly Disagree
 ■ Does Not Apply to Me

SUPERVISOR SUPPORT (SUPERVISORS FROM STAFF SURVEY)

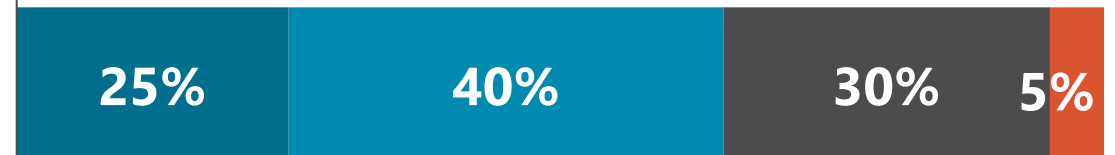
I am available to offer consultation if my workers have a concern about an SDM recommendation



I feel that my workers value the SDM intake assessment



I regularly discuss the SDM intake assessment with workers



I regularly provide support to workers during supervision about practice decisions



■ Strongly Agree ■ Agree ■ Disagree ■ Strongly Disagree ■ Does Not Apply to Me

N=20

MN APS POLICY AND PRACTICE RECOMMENDATIONS: PART ONE

Increase consistency in practice at the screening decision

- Reduce the five-business-day timeframe to complete the SDM intake assessment and make a screening decision, as this can lead to inconsistent screening practices and create lengthy timeframes to respond to vulnerable adults.
- Services provided at screen out should not be used to conduct assessment at intake to ultimately justify a screen-out decision.

Counties should publish county prioritization guidelines in writing and train staff at the county level in what they are and how the county uses them.

MN APS POLICY AND PRACTICE RECOMMENDATIONS: PART TWO

Create an environment in which relying on the SDM intake assessment and accompanying policy to support intake decision making is standard practice across the state.

- Increase supervisor buy-in of the SDM intake assessment, as that level has the biggest impact on shifting practice.
- Consultation among workers and supervisors when making a screening decision should include SDM intake assessment as a central component.
- Incorporate SDM concepts and items into staff meetings, staff supervision, and case consultation.

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TRAINING AND SUPPORT

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TRAINING AND SUPPORT RECOMMENDATIONS (PREVIEW)

- Retrain staff statewide on the purpose, use, and value of the SDM intake assessment.
- Ensure county-staff-level understanding of APS statutes, policies, and purpose, as well as county-level policies and discretion allowed by statutes.
- Create supervisor-specific SDM trainings to increase knowledge, understanding, and proficiency of SDM intake assessment use among supervisors as well as to provide strategies to incorporate SDM intake assessment results and practice into supervision.
- Create additional tools and resources to support the screening decision-making process.

KNOWLEDGE OF SDM INTAKE ASSESSMENT (STAFF SURVEY)

How to appropriately complete the SDM intake assessment (n=77)



The purpose of the SDM intake assessment (n=78)



Statute on what is considered maltreatment (n=78)



Statute on who is considered vulnerable (n=79)

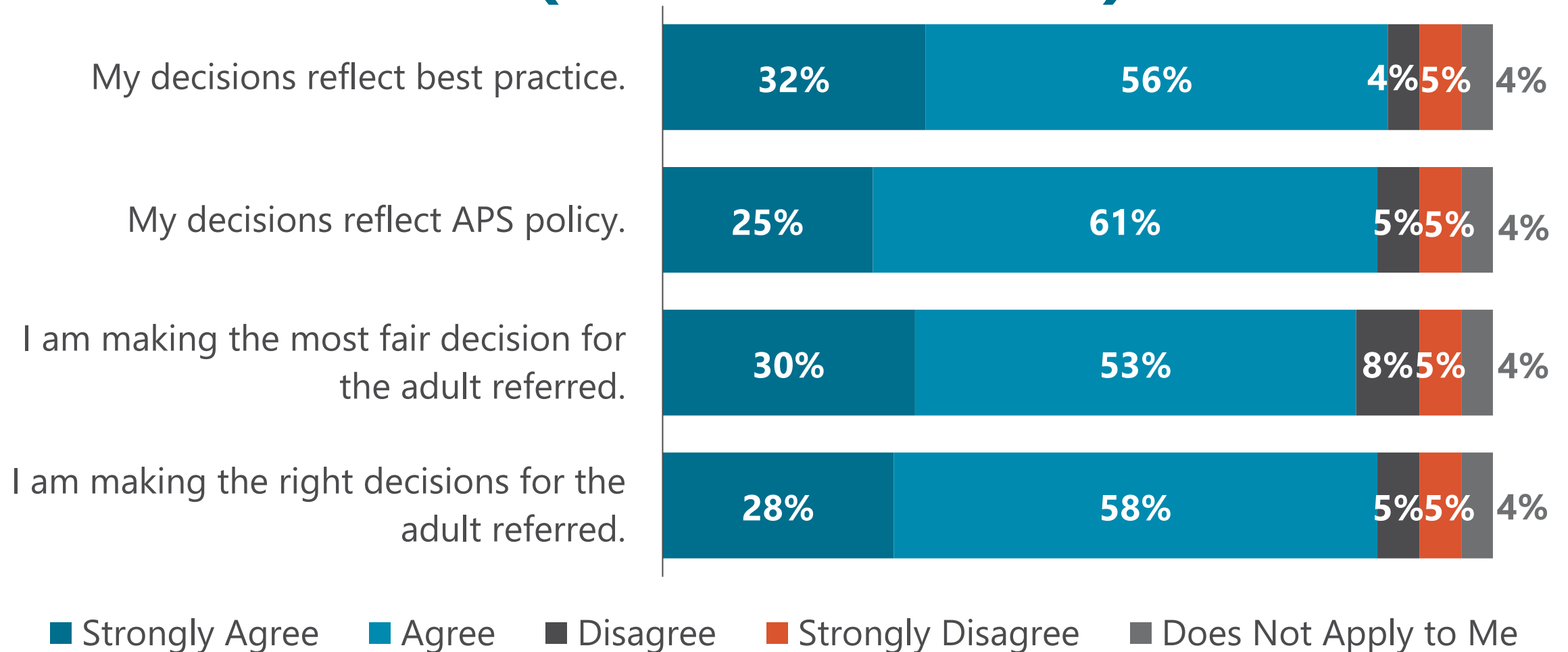


■ Extremely Knowledgeable
■ Not at All Knowledgeable

■ Quite Knowledgeable
■ Does Not Apply to Me

■ A Little Knowledgeable

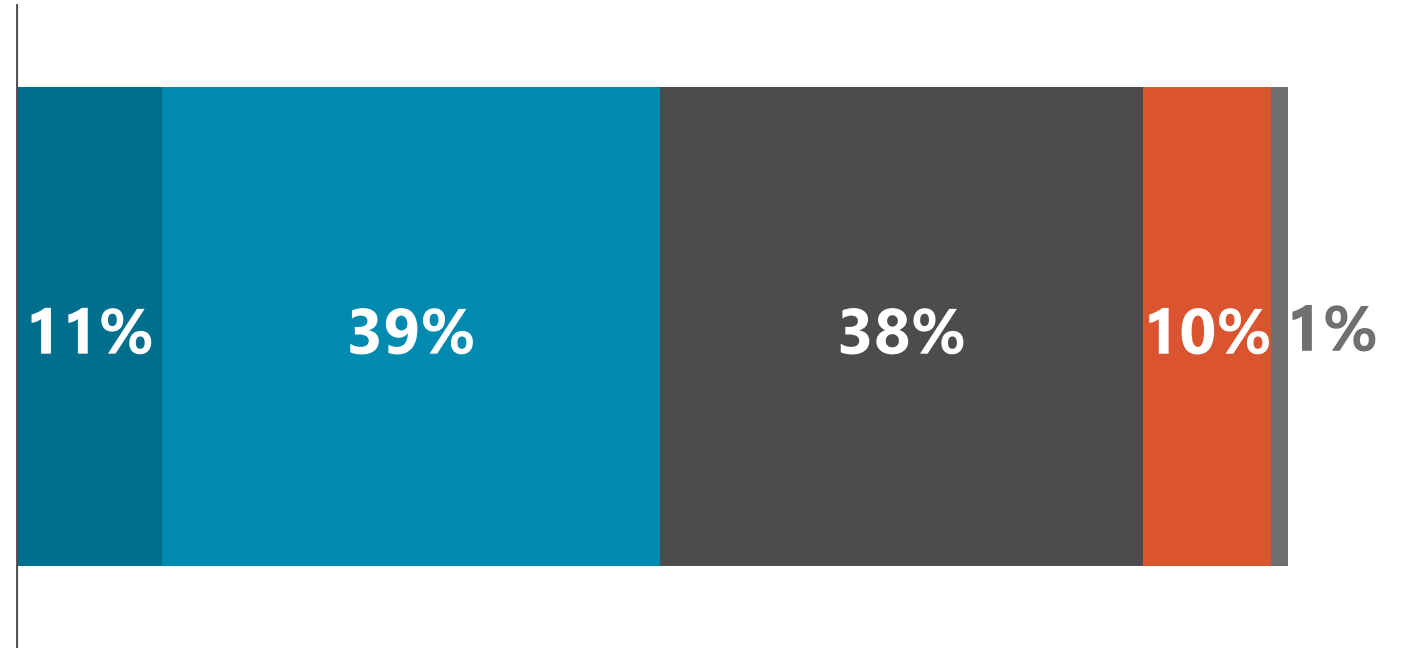
CONFIDENCE WHEN USING SDM INTAKE ASSESSMENT (STAFF SURVEY)



N=79

EASE OF MAKING SCREENING DECISIONS (STAFF SURVEY)

How easy or difficult is it to make decisions about whether an adult vulnerable to maltreatment and suspected of being maltreated should be screened in for APS response?



■ Very Easy
■ Very Difficult

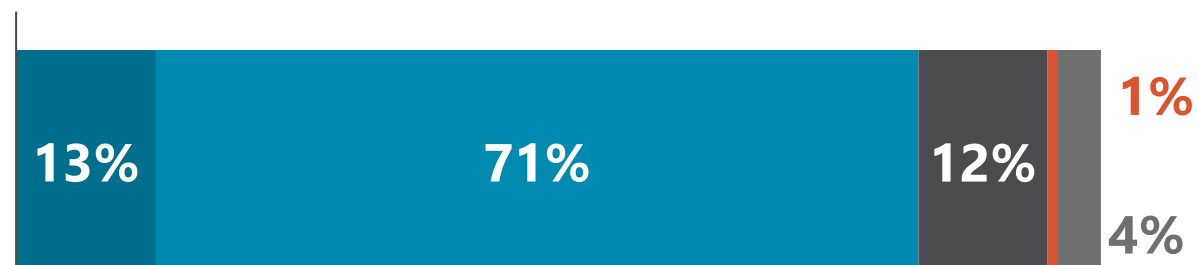
■ Quite Easy
■ Does Not Apply to Me

■ A Little Difficult

N=79

INFORMATION GATHERING

Does your professional judgment about a screening decision align with the screening decision recommended? (n=78)



Are you able to apply your professional judgment to making decisions? (n=79)



Do you feel you have a complete picture of whether an adult referred meets criteria as an adult who meets the definition as vulnerable and may be maltreated? (n=79)



■ Always ■ Often ■ Rarely ■ Never ■ Does Not Apply to Me

AGENCY COMMUNICATION (STAFF SURVEY)

- 84% of workers and supervisors always (26%) or often (58%) discuss practice challenges and successes with others in their agencies.
- 82% of workers and supervisors responded that workers in their agency always (25%) or often (57%) operate under a shared vision and understanding of Minnesota APS policy.
- 57% of workers and supervisors rarely (45%) or never (12%) discuss the SDM intake assessment with others in their agency.

INFORMATION RELIED ON WHEN MAKING SCREENING DECISIONS

Definitions in the SDM intake assessment (n=78)

Experiences with similar reports (n=77)

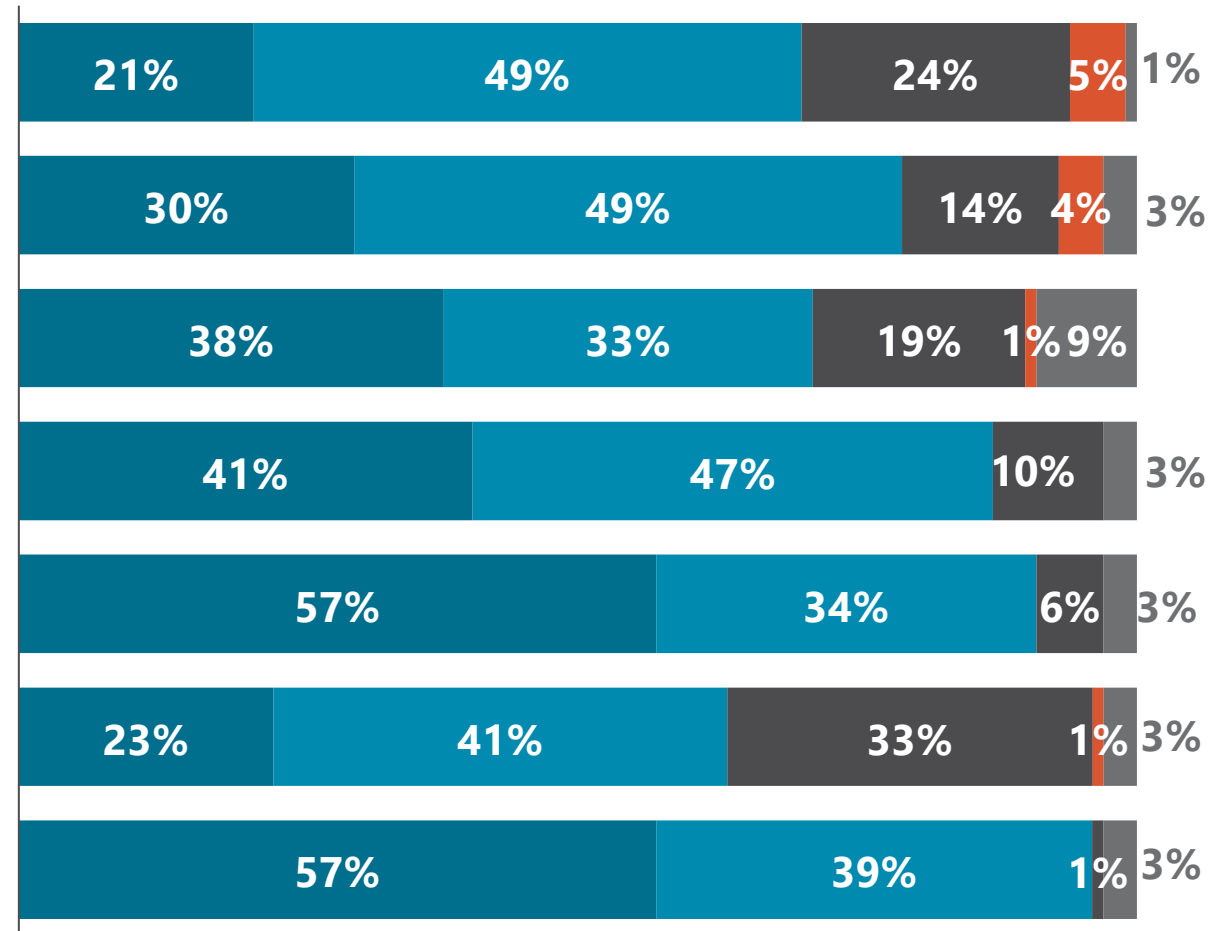
Consultation from a supervisor (n=79)

Consultation from colleagues (n=79)

Additional information obtained during intake (n=79)

Information about the reporter who is calling (e.g., relationship to adult) (n=79)

Information provided by a reporter about experiences of the adult (n=79)



■ A lot
 ■ Quite a Bit
 ■ A Little Bit
 ■ Not At All
 ■ Does Not Apply to Me

TRAINING AND SUPPORT RECOMMENDATIONS: PART ONE

Retrain staff statewide on the purpose, use, and value of the SDM intake assessment.

Retrain county-staff on understanding of APS statutes, policies, and purpose, as well as county-level policy and discretion allowed by statute.

- The SDM intake assessment is the statewide policy.
- County guidelines are set by counties and not by DHS. Guidelines are not “sanctioned” by DHS but, rather, statutorily allowed.

TRAINING AND SUPPORT RECOMMENDATIONS: PART TWO

Create supervisor-specific SDM trainings to increase knowledge, understanding, and proficiency of SDM intake assessment use among supervisors as well as to provide strategies to incorporate SDM intake assessment results and practice into supervision.

Create additional tools and resources to support the screening decision-making process.

- Assessment response decision tree
- Encouraging counties to use DHS as a resource

6

QUESTIONS

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THANK YOU

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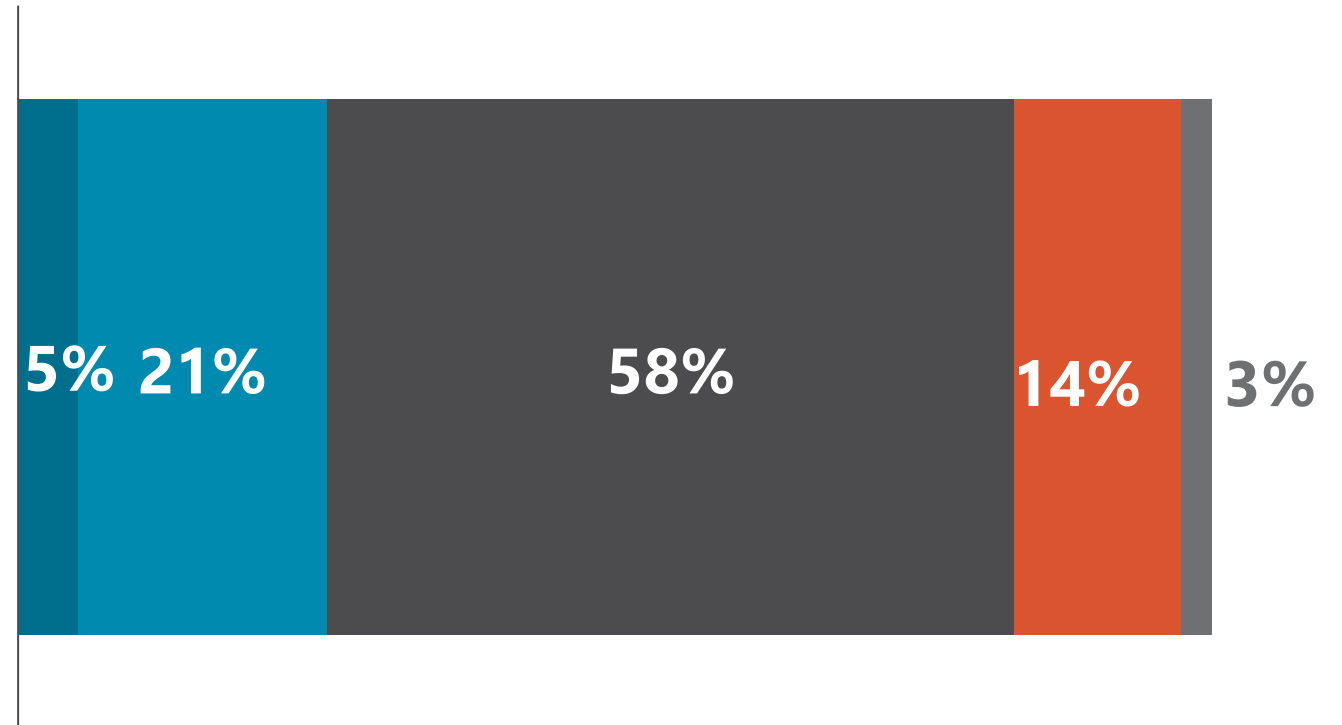
SUPPLEMENTAL MATERIALS

STAFF SURVEY

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PERCEPTION OF RESPONSE PRIORITY OVERRIDES' ACCURACY

How often are overrides needed in order to ensure adults who are screened in receive the correct response time to initiate assessment?



■ Always ■ Often ■ Rarely ■ Never ■ Does Not Apply to Me

N = 78

KEY FINDINGS

- Workers and supervisors are confident in their practice and in their knowledge on statutes and the SDM tool, and they believe there is equity across screening.
- Race/ethnicity is either not considered or unavailable at screening.
- Workers report often not having a complete picture of whether an adult meets vulnerability criteria.
- Intake assessment is often used after a screening decision is made.
 - » More reliance on professional judgment
 - » Respondents believe the SDM tool is an “extra step.”

WHAT WOULD BE HELPFUL (AS REPORTED BY STAFF)?

- More training or guidance on tool use after update, including discussion in supervision
- More definition links
- More direction on determining vulnerable adult (VA) status
- More specifics/reasons for override
- Incorporate protective planning
- More reasons to screen out

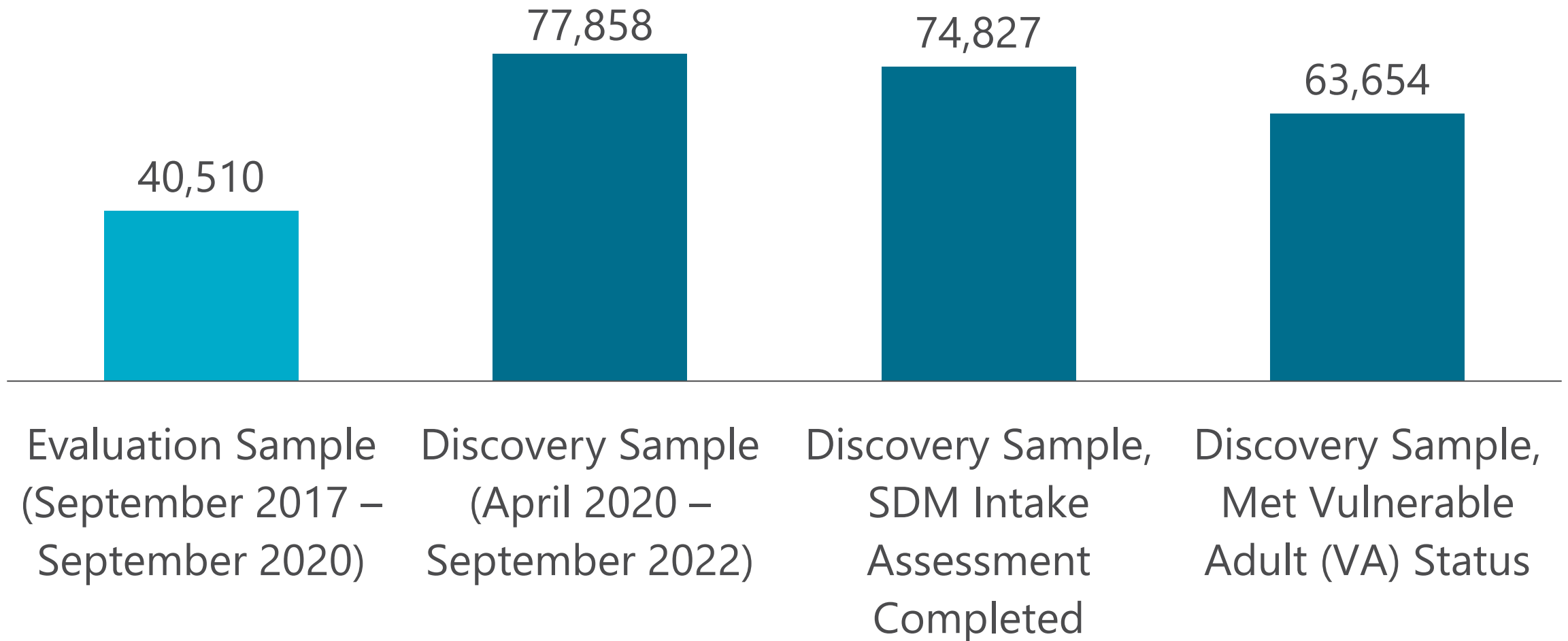
DATA ANALYSIS

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METHODS AND SAMPLING

- Used data from Minnesota's SSIS case management system, including SDM intake assessment information.
- Identified reports assigned to a county lead investigative agency between April 2020 and September 2022.
- Matched SDM intake assessment information to SSIS report records.
- Examined SDM intake assessment decisions at multiple points in the SDM assessment flow.
- Reviewed 2021 evaluation report findings as a guide during analyses.

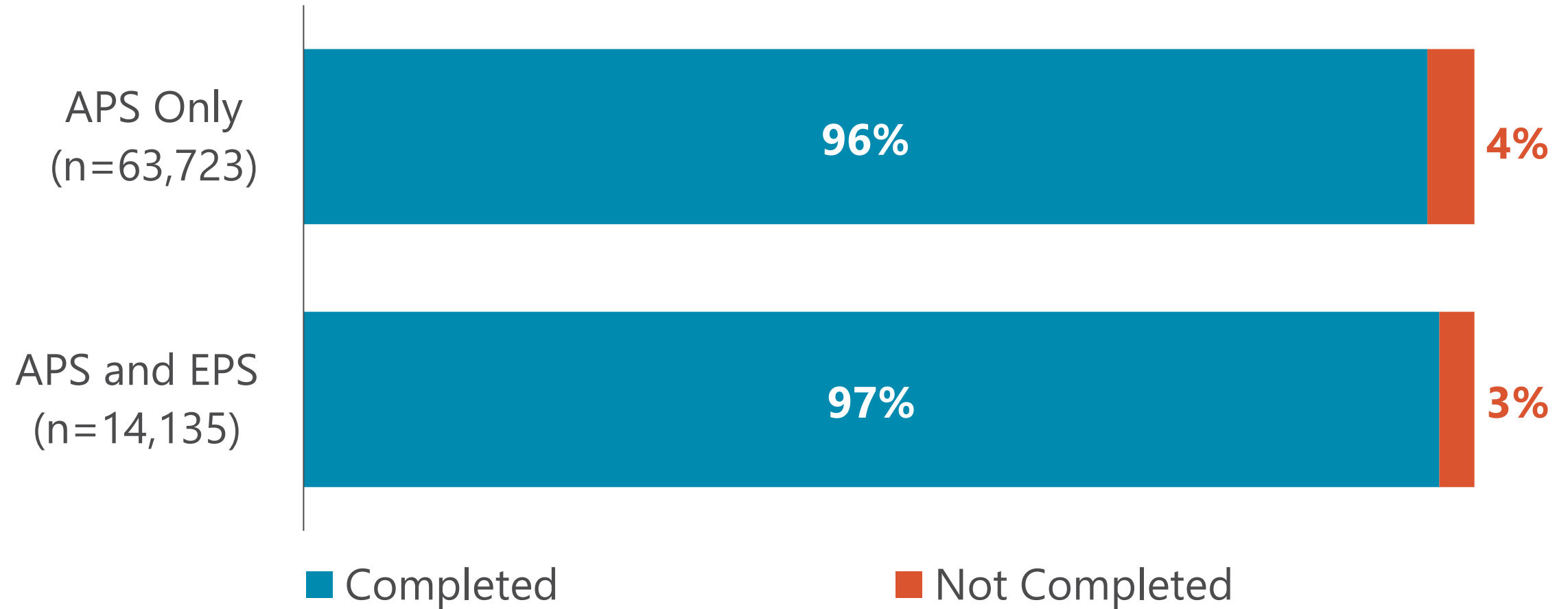
DATA ANALYSIS: COMPARING SAMPLED REPORT NUMBERS (DUPLICATE SLIDE)



1

OVERALL SDM SCREENING DECISIONS

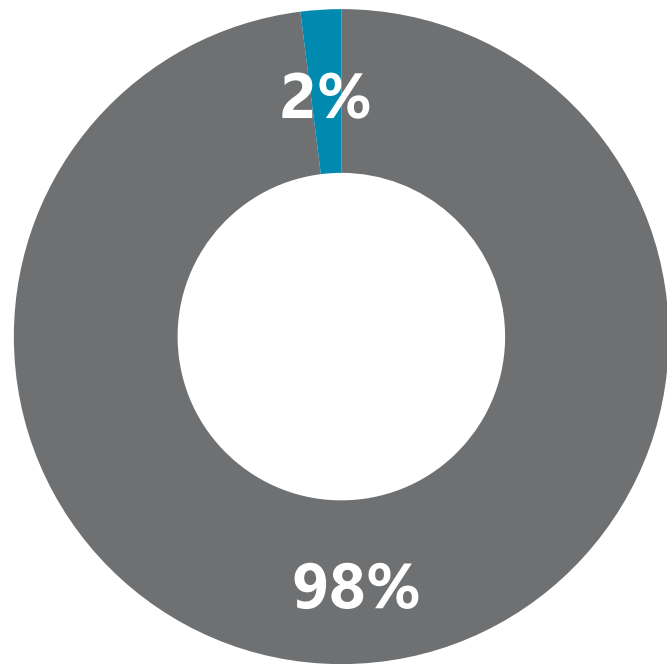
SDM INTAKE ASSESSMENT COMPLETION IS HIGH



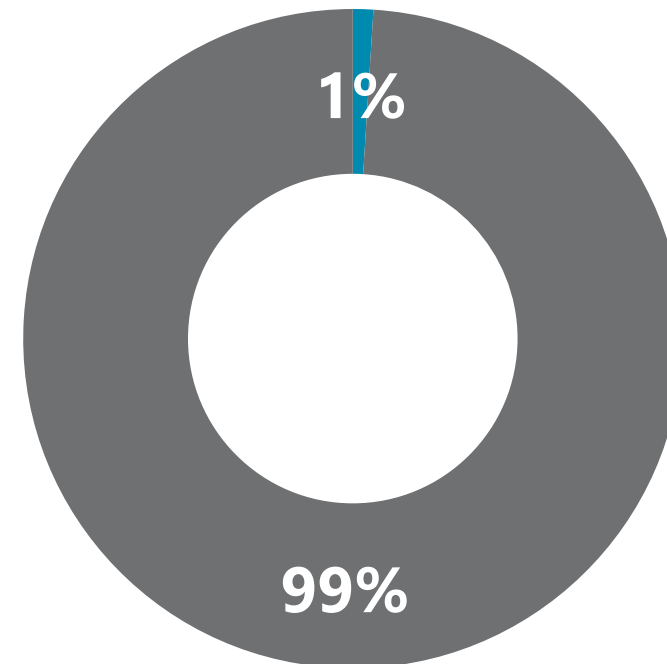
N = 77,858

SDM AND SSIS SCREENING DECISION AGREEMENT AFTER OVERRIDES IS HIGH

**Final SDM Screening Decision:
Screen In (n=16,850)**



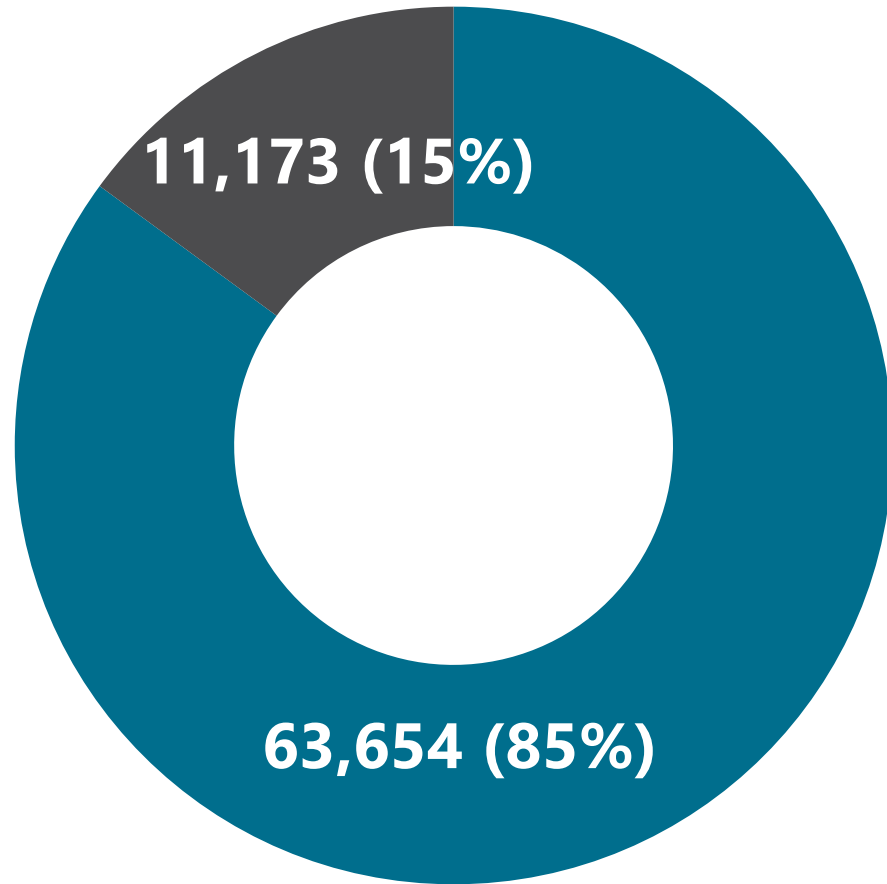
**Final SDM Screening Decision:
Screen Out (n=57,976)**



■ SSIS
Screen
In
■ SSIS
Screen
Out

N = 74,826 reports with completed SDM intake assessments and SSIS screening decision

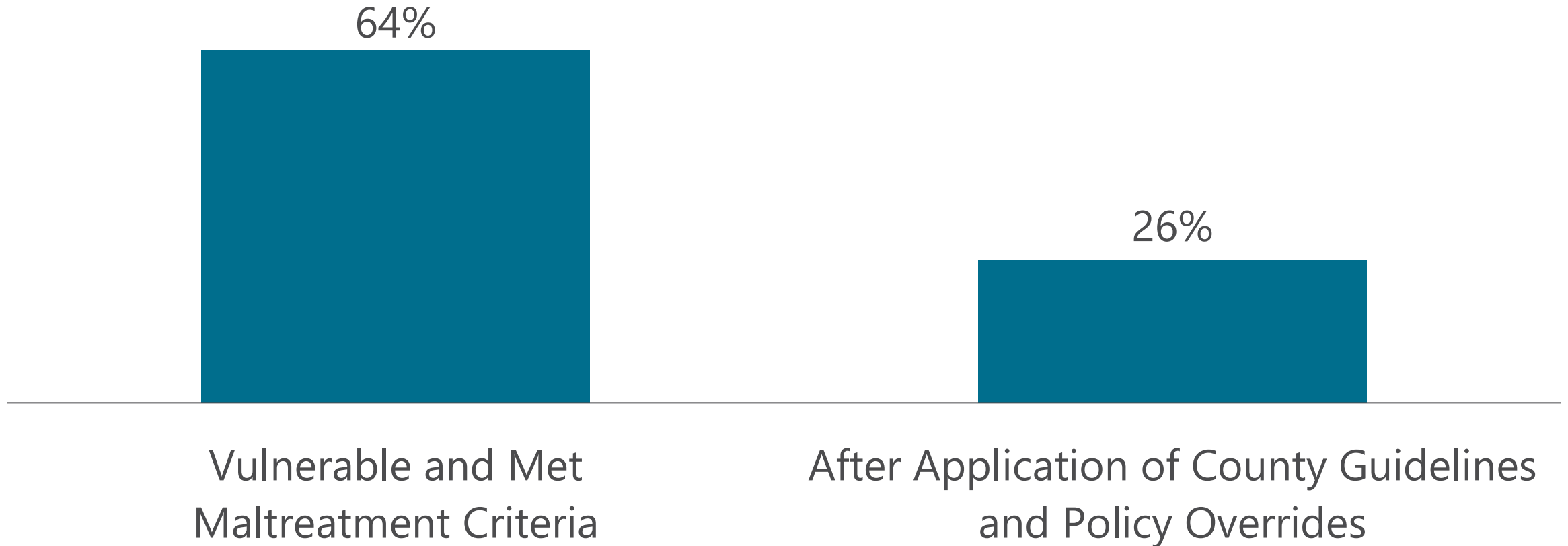
SDM INTAKE ASSESSMENT: VA STATUS



- Is a Vulnerable Adult
- Is NOT a Vulnerable Adult

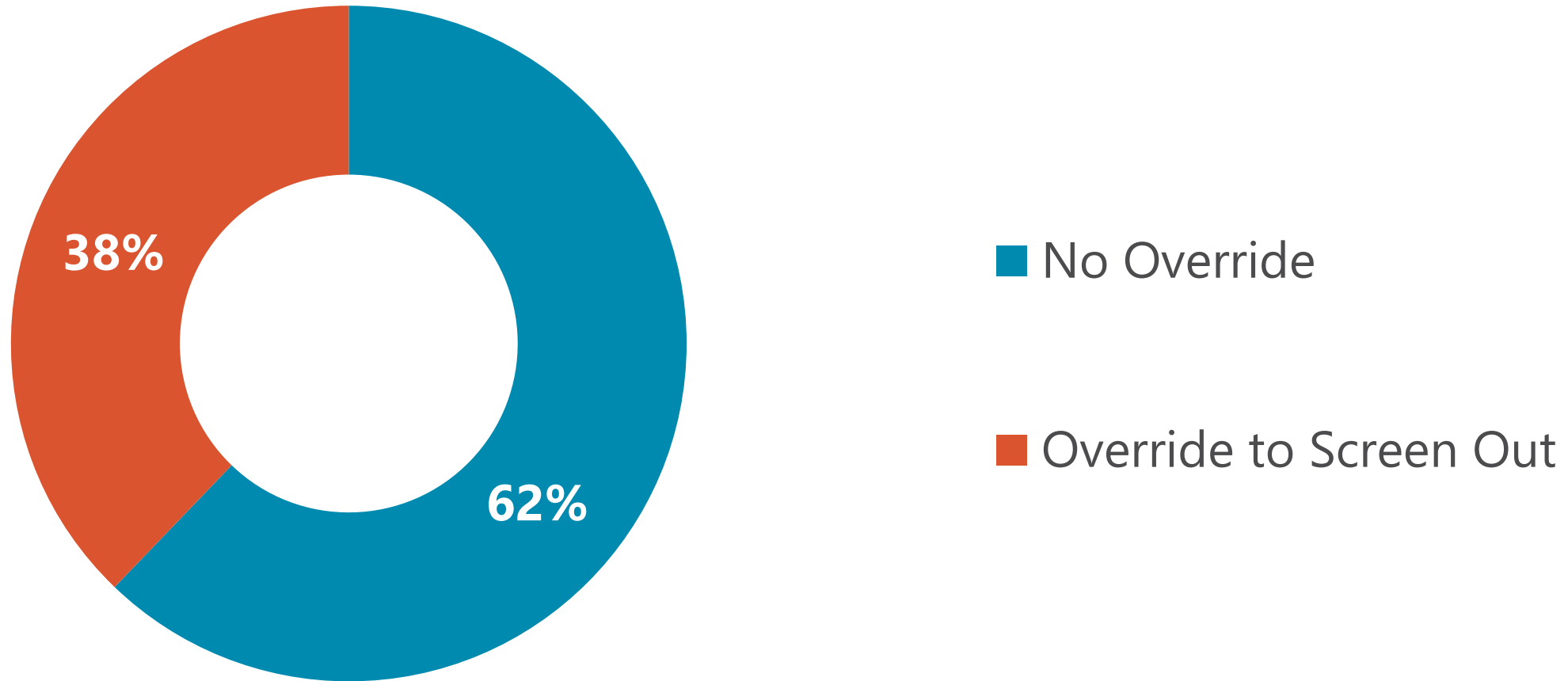
N = 74,827 reports with completed SDM intake assessments

DATA ANALYSIS: DECISION TO SCREEN IN (DUPLICATE)



N = 63,654 reports with completed SDM intake assessments and determined to meet VA status

DATA ANALYSIS: SCREENING OVERRIDES (DUPLICATE)



N = 63,654 reports with completed SDM intake assessments and determined to meet VA status
Note: There were nine overrides from screen out to screen in, which are not shown.

2

COUNTY LEVEL VARIATION

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COUNTY RANGES (DUPLICATE)

■ 99%

■ 64%

■ 16%

■ 82%

■ 38%

■ 0%

■ 88%

■ 26%

■ 13%

Initial Screening Decision
to Screen In

Override to Screen Out

Final Screening Decision
to Screen In

■ Minimum

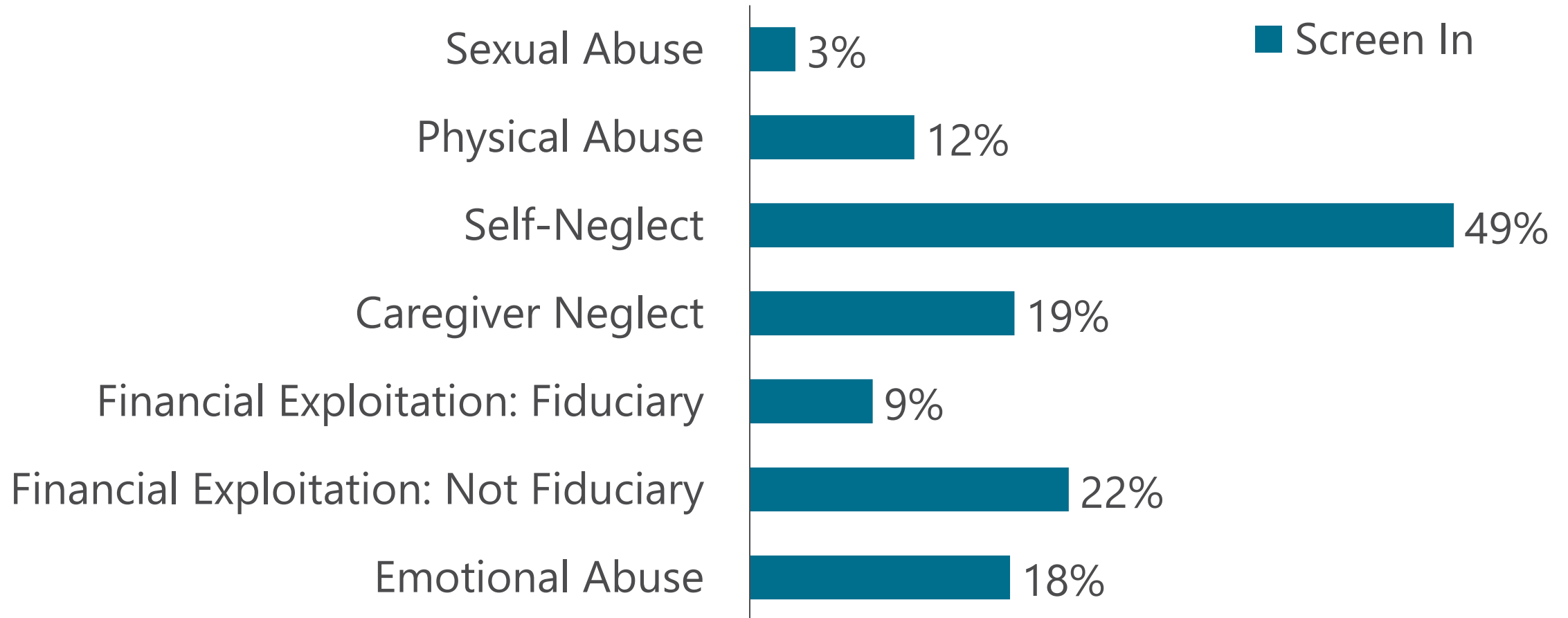
■ Statewide Average

■ Maximum

3

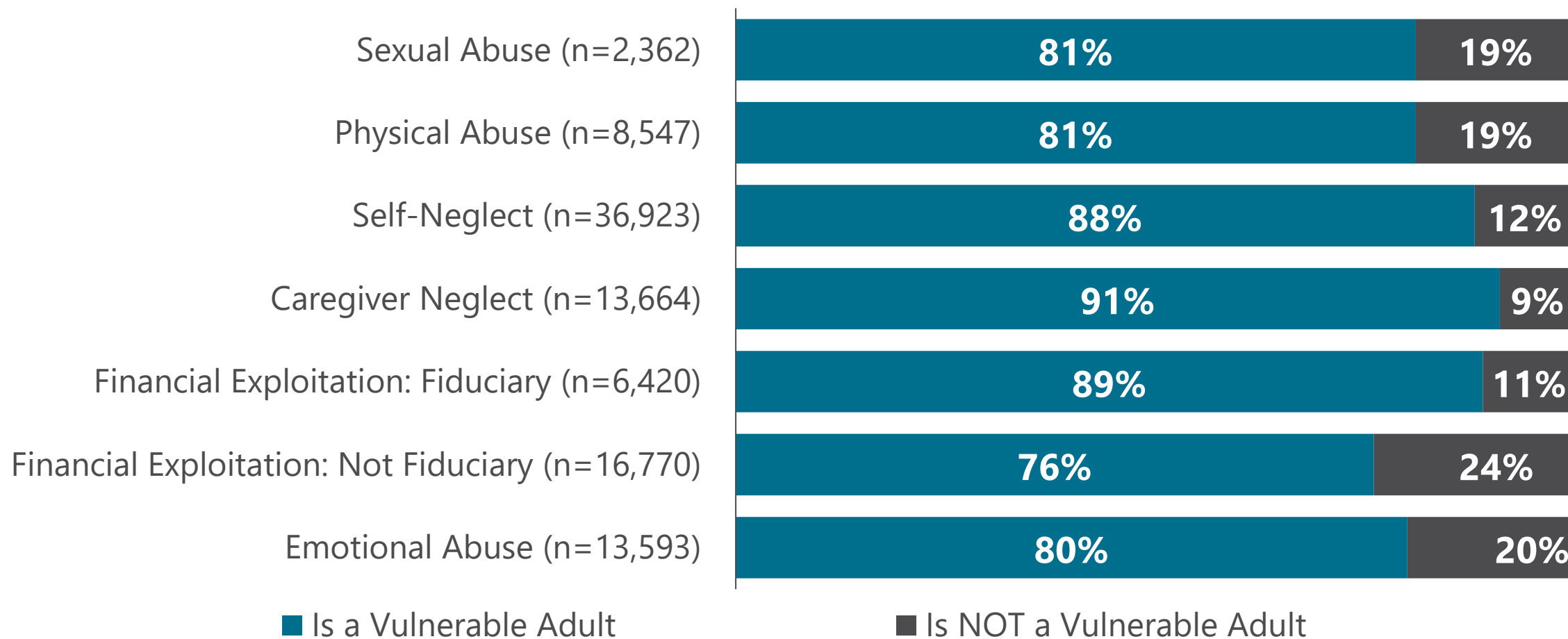
**SDM INTAKE
ASSESSMENT
FINDINGS
BY REPORTED
ALLEGATION**

REPORTED ALLEGATIONS



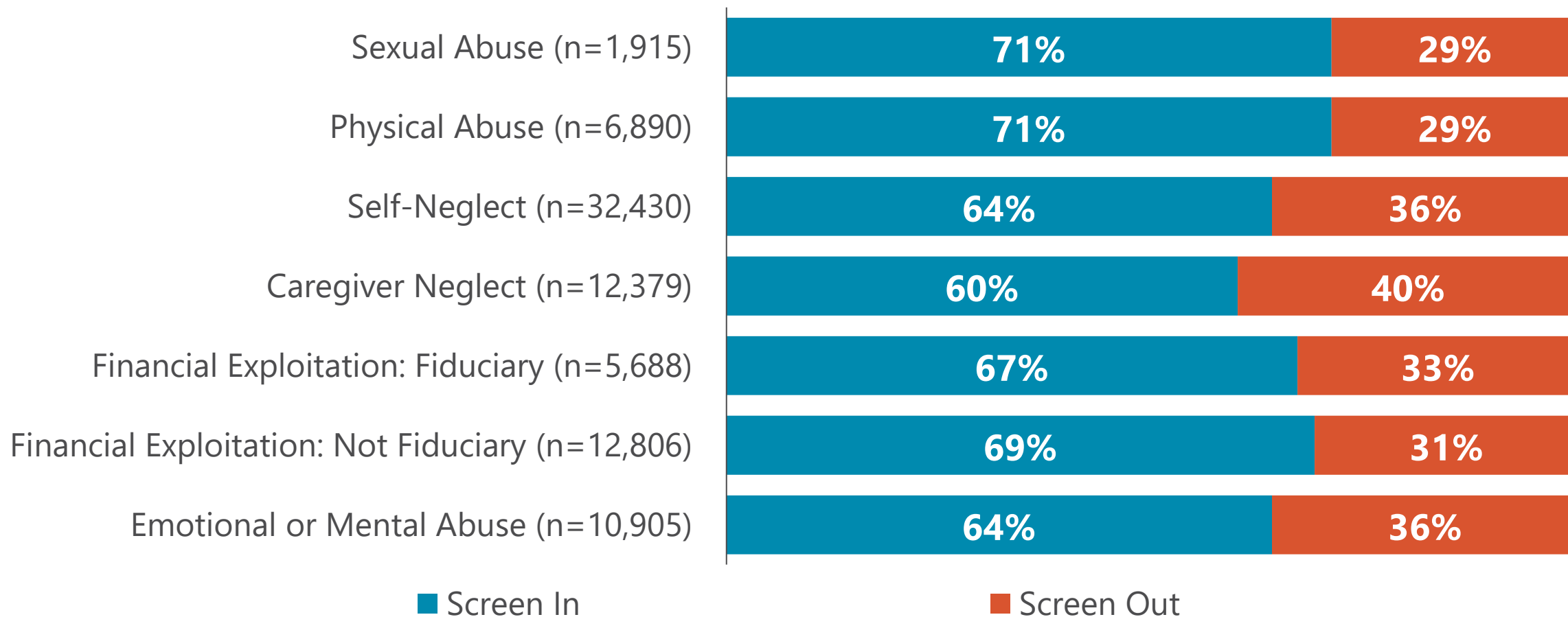
N = 77,858

SDM INTAKE ASSESSMENT VA STATUS BY REPORTED ALLEGATION



N = 74,827 (excludes reports for which SDM intake assessment was not completed)

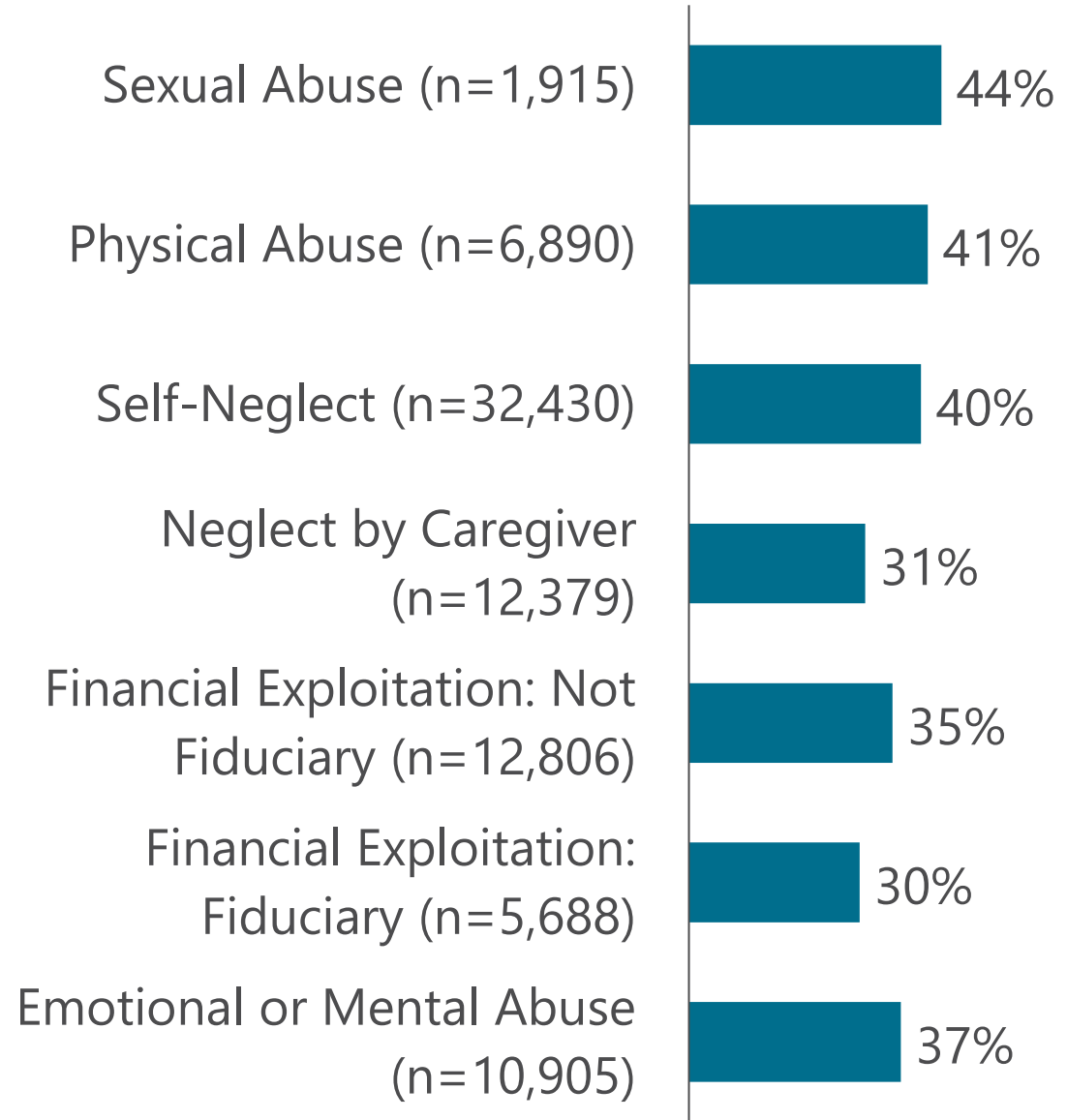
INITIAL SCREENING DECISION BY REPORTED ALLEGATION



N = 63,654 reports with completed SDM intake assessments and determined to meet VA status

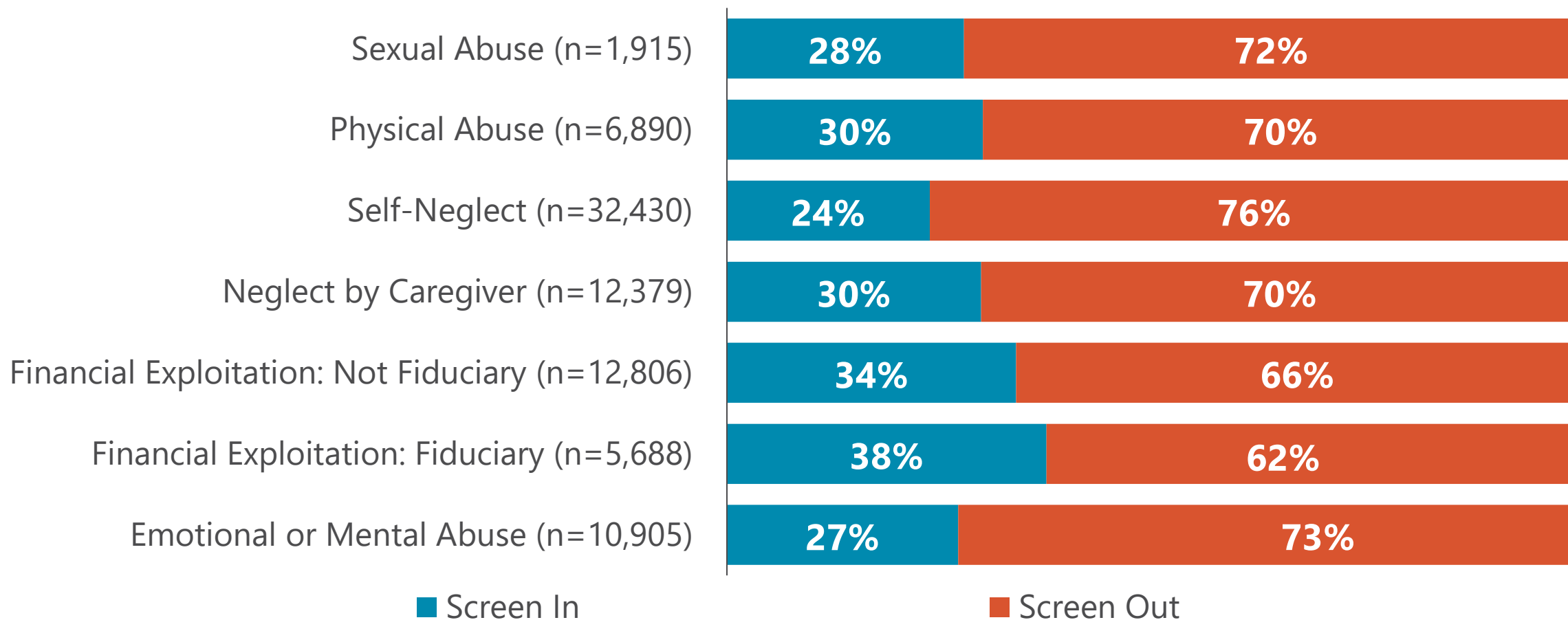
OVERRIDE OUT BY REPORTED ALLEGATION

N = 63,654 reports with completed
SDM intake assessments and
determined to meet VA status



■ Override Out

FINAL SCREENING DECISION BY REPORTED ALLEGATION

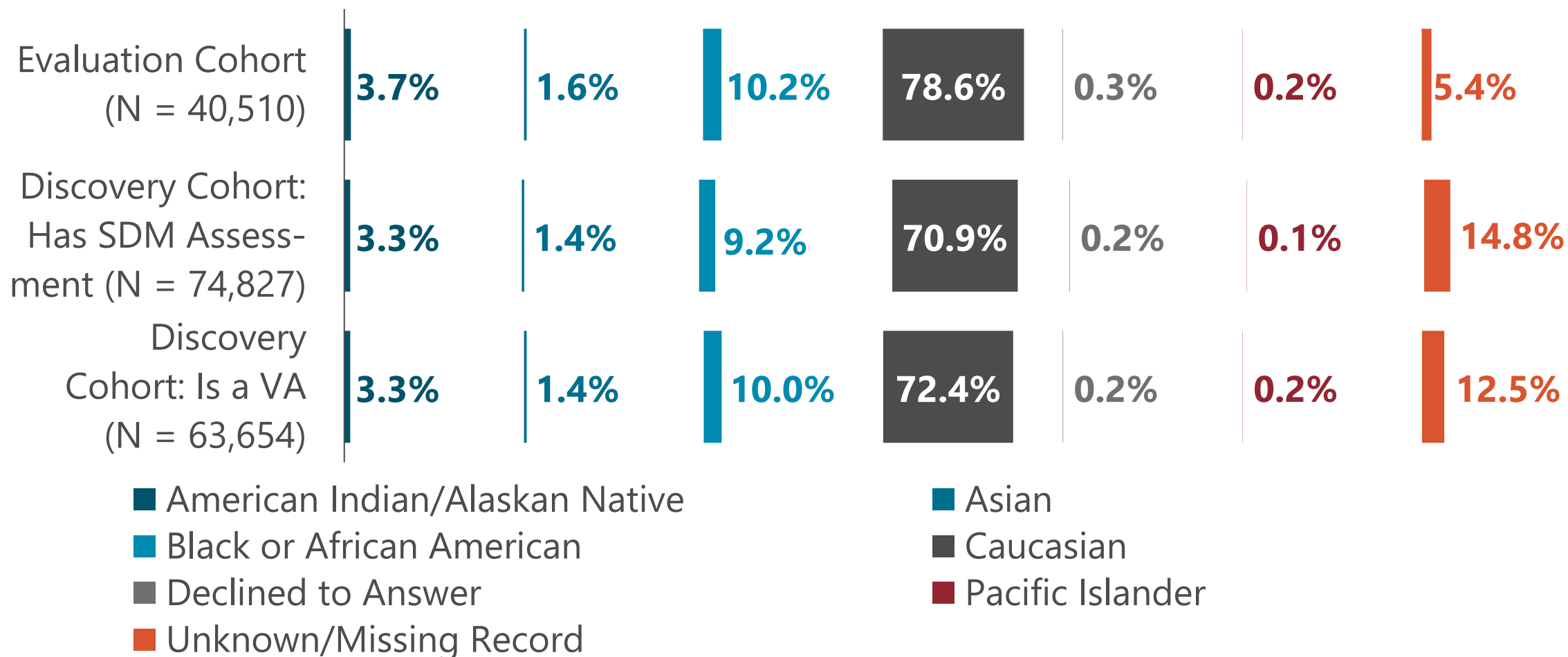


N = 63,654 reports with completed SDM intake assessments and determined to meet VA status

4

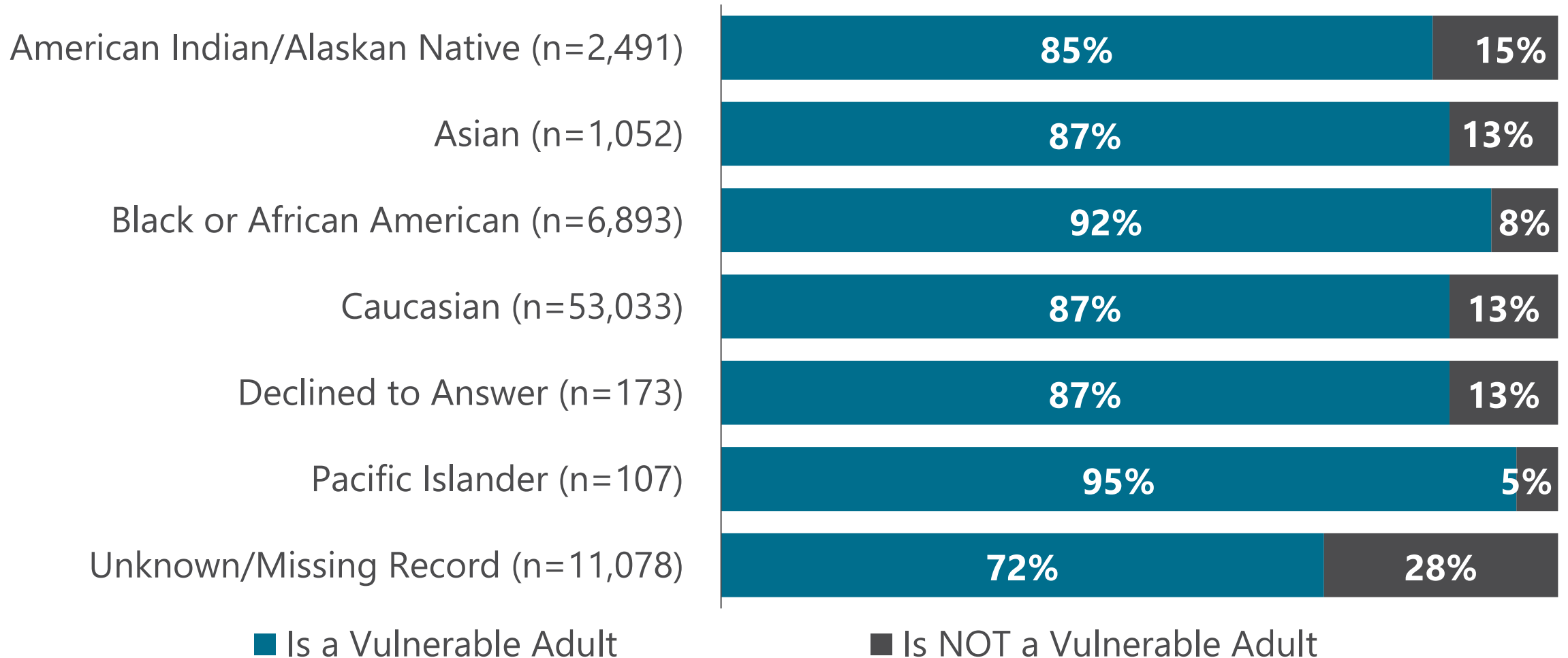
SDM INTAKE ASSESSMENT FINDINGS BY RACE

PROPORTION OF REPORTS INVOLVING VAS IN EACH RACE GROUP BY COHORT



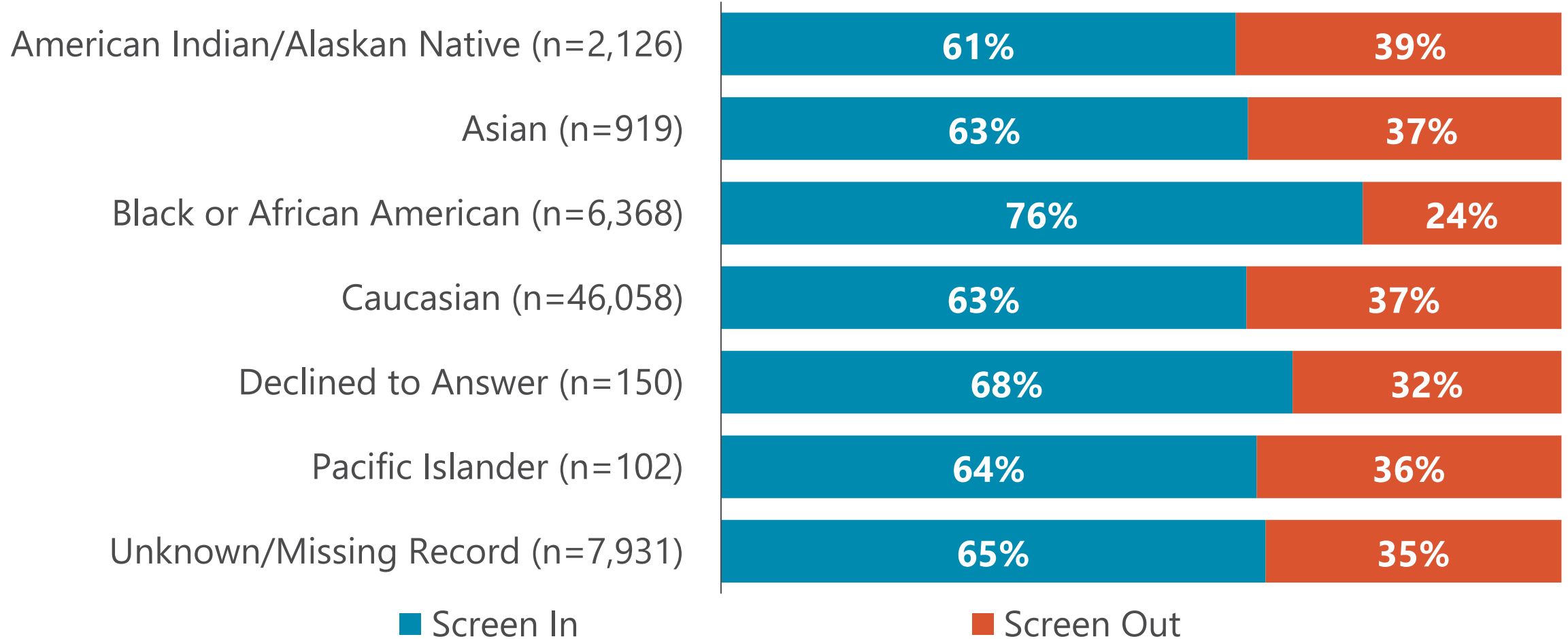
Note that the unit of analysis is reports. Adults may be included in more than one report during the cohort period.

DATA ANALYSIS: SDM INTAKE ASSESSMENT VA STATUS BY VA RACE



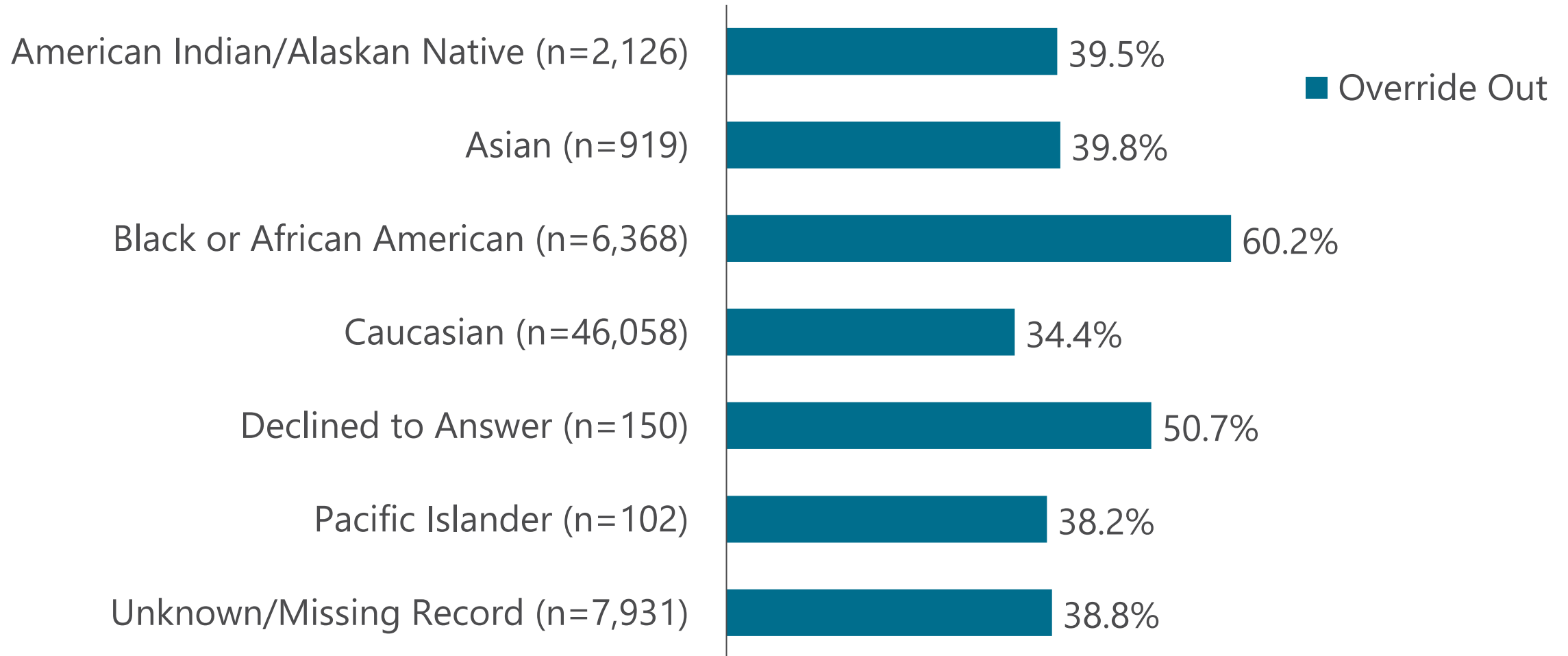
N = 74,827 (excludes reports for which SDM intake assessment was not completed)

DATA ANALYSIS: INITIAL SCREENING DECISION BY VA RACE



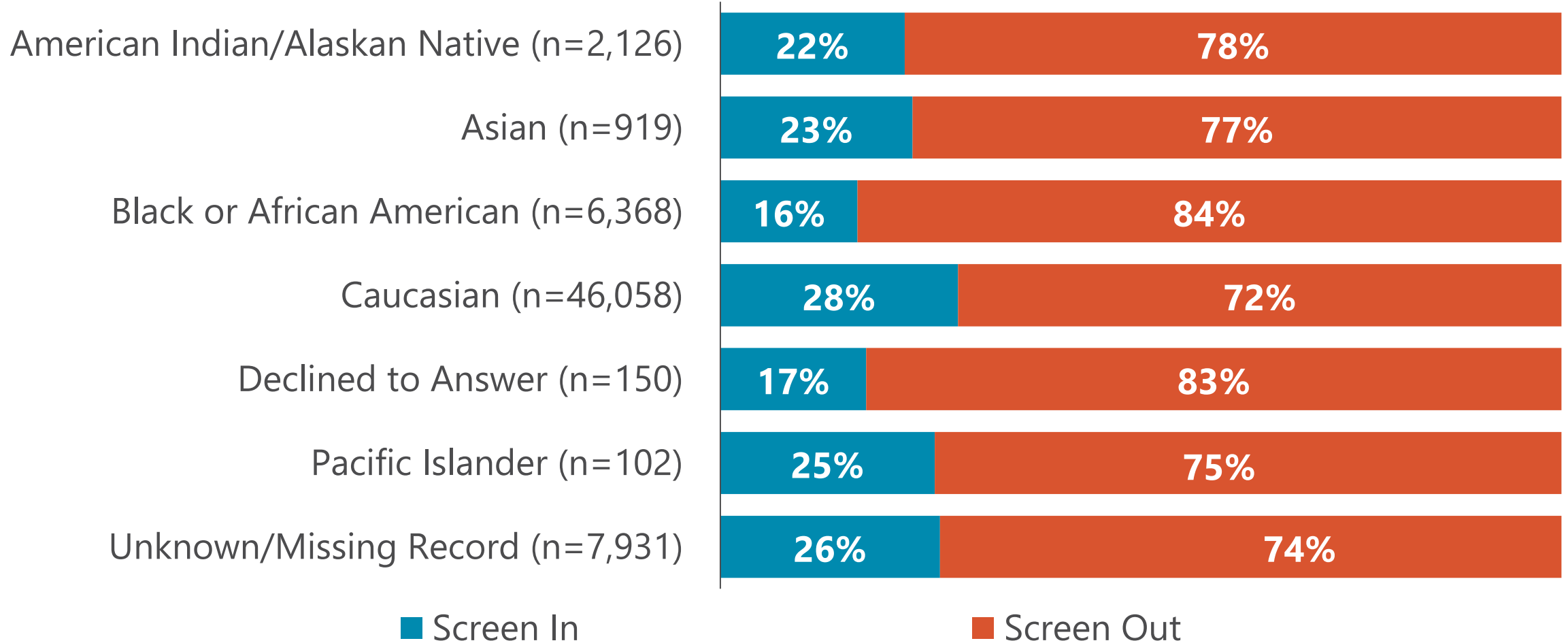
N = 63,654 reports with completed SDM intake assessments and determined to meet VA status

DATA ANALYSIS: OVERRIDE OUT BY VA RACE



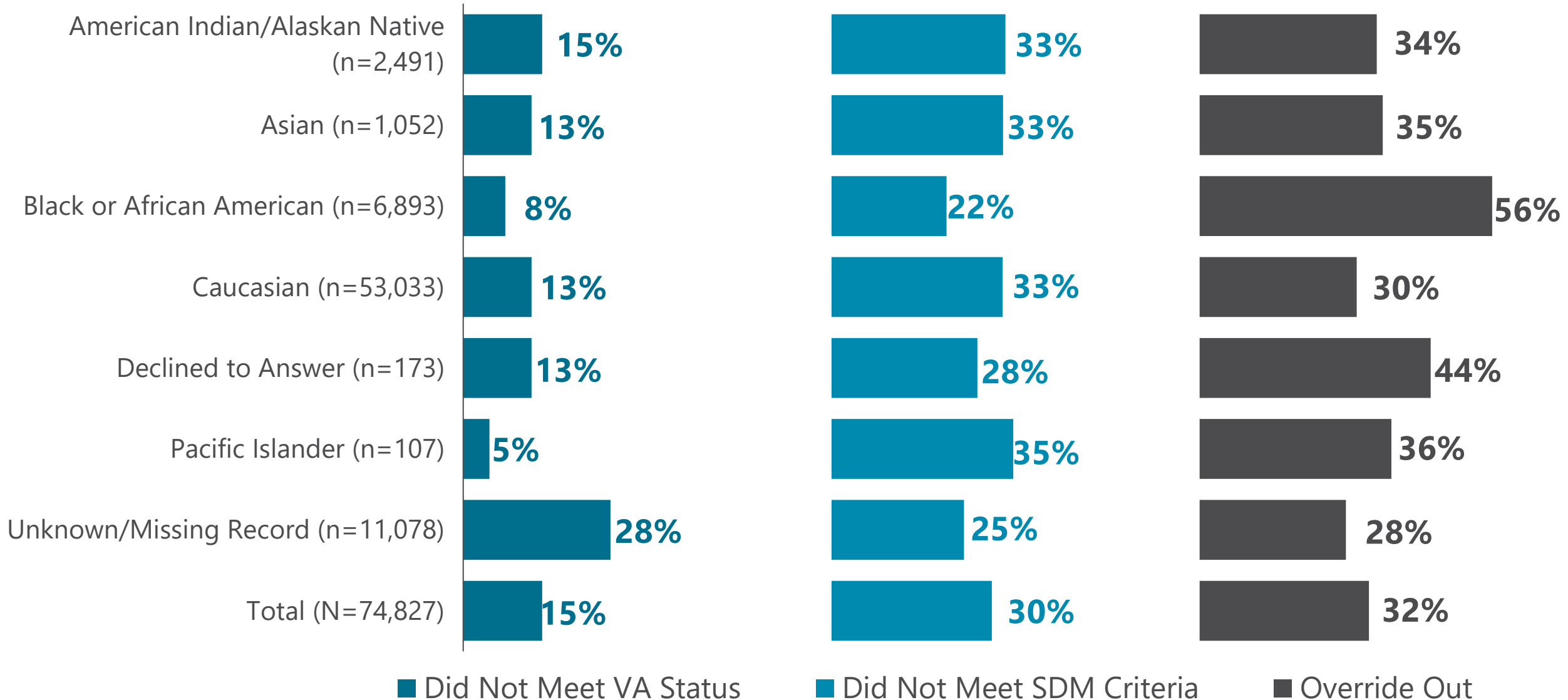
N = 63,654 reports with completed SDM intake assessments and determined to meet VA status

DATA ANALYSIS: FINAL SCREENING DECISION BY VA RACE (DUPLICATE)



N = 63,654 reports with completed SDM intake assessments and determined to meet VA status

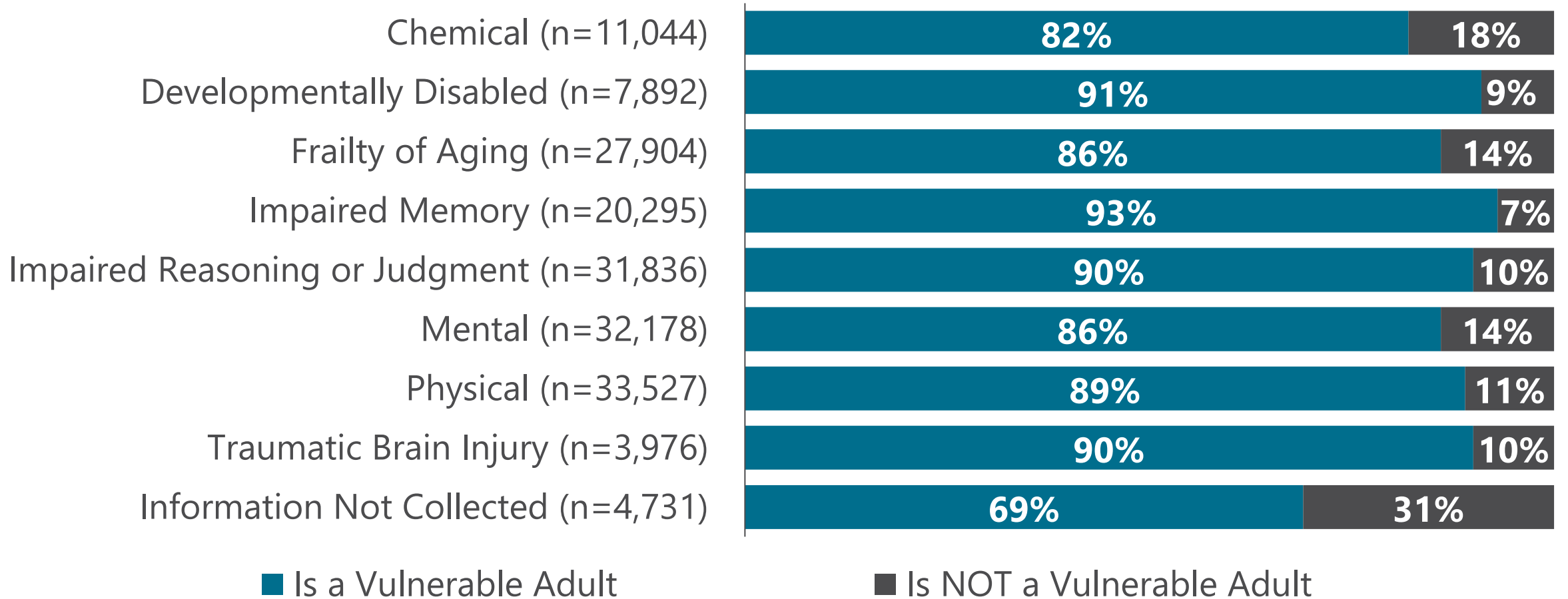
DATA ANALYSIS: SCREEN OUT BY SDM DECISION POINT (PERCENTAGE OF ALL REPORTS WITH SDM ASSESSMENT)



6

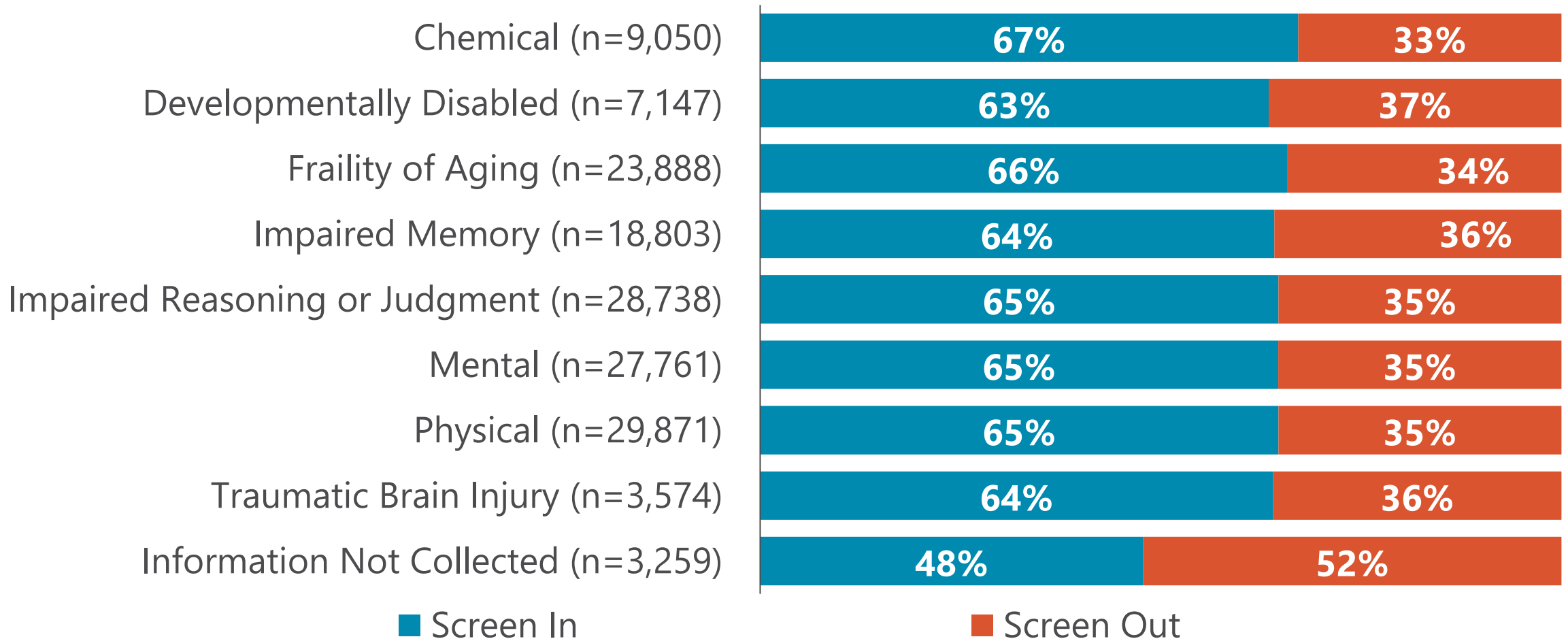
SDM INTAKE ASSESSMENT FINDINGS BY DISABILITY TYPE

DATA ANALYSIS: INTAKE ASSESSMENT VA STATUS BY DISABILITY TYPE



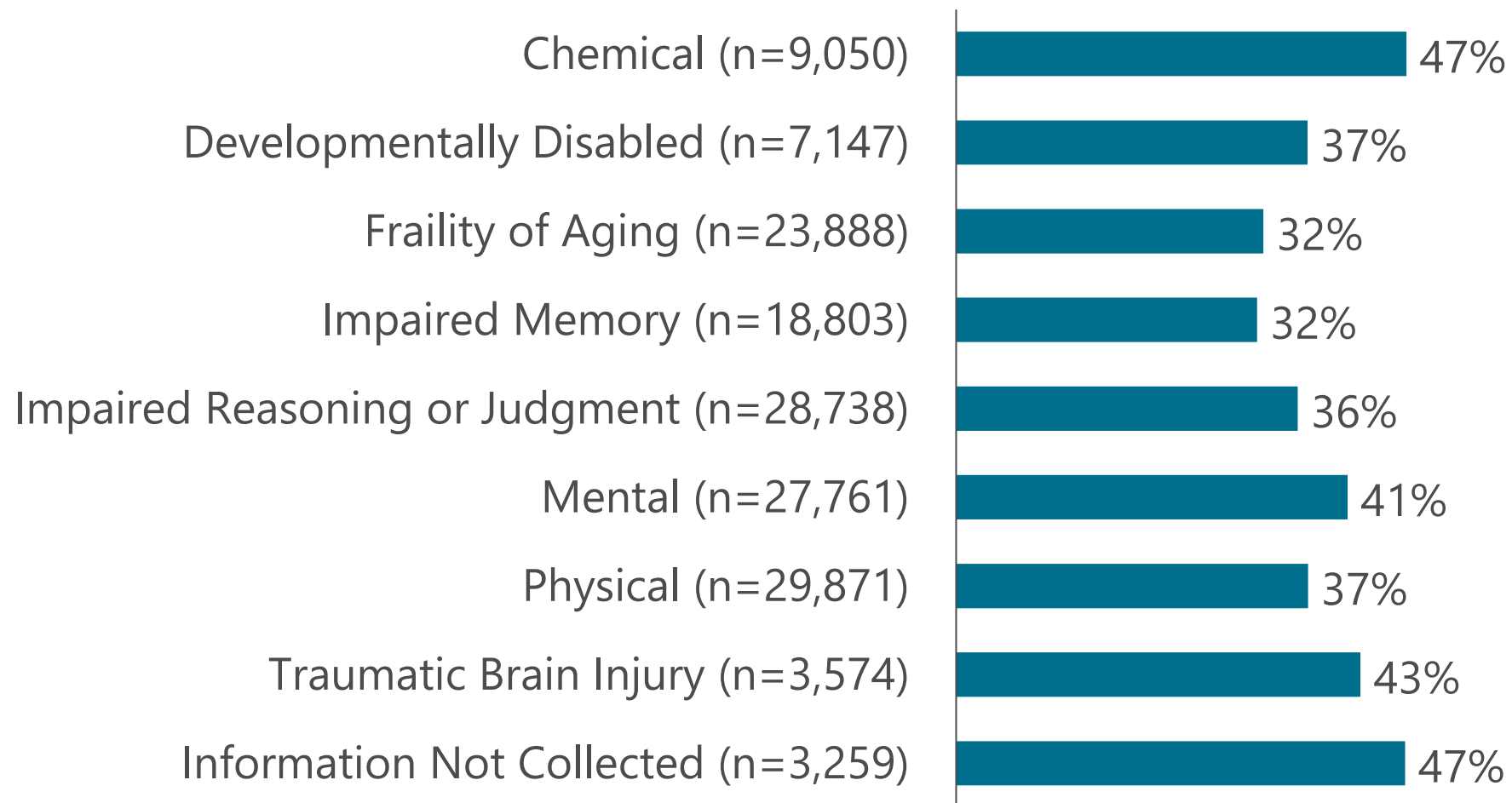
N = 74,827 (excludes reports for which SDM was not completed). Note that adults may be included in more than one disability type group.

DATA ANALYSIS: INITIAL SCREENING DECISION BY DISABILITY TYPE



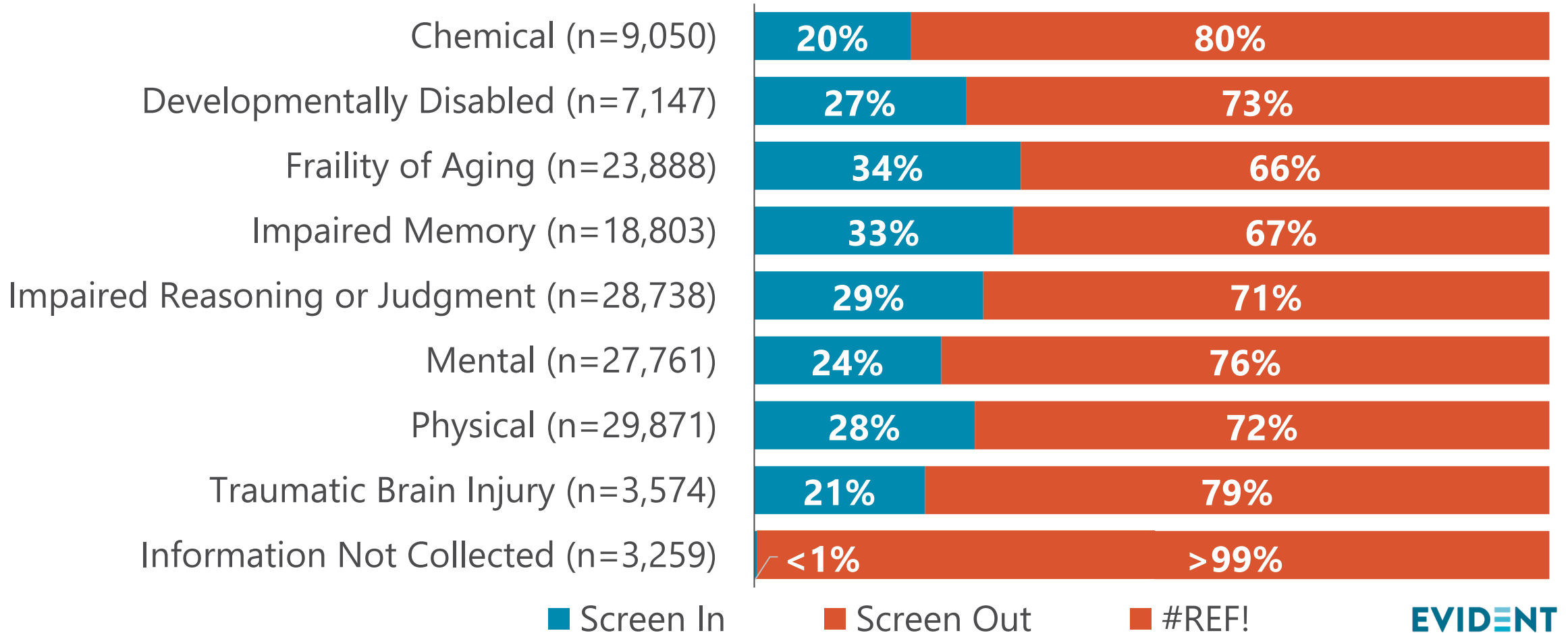
N = 63,654 reports with completed SDM intake assessments and determined to meet VA status

DATA ANALYSIS: OVERRIDE OUT BY DISABILITY TYPE



N = 63,654 reports with completed SDM intake assessments and determined to meet VA status

DATA ANALYSIS: FINAL SCREENING DECISION BY DISABILITY TYPE (DUPLICATE)



N = 63,654 reports with completed SDM intake assessments and determined to meet VA status

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